The widespread adoption of “Powered Wear” wearable power-assist devices will help to create a society in which everyone can keep working energetically until later in life

With the trend towards smaller families and an aging population, Japan will be one of the first countries in the world to directly experience the many problems associated with a declining population. In response, the Japanese government is aiming to realize “Society 5.0,” a new kind of social structure that can help solve both the problems of economic development and social issues. One of the most important issues affecting Japanese society today is the labor shortages resulting from smaller families and the aging population structure. Mitsui & Co. believes that, besides measures to reduce the number of workers needed, the adoption of robotic devices that make manual work easier to perform is also an effective way of helping to realize this new society, and that the market for such devices can be expected to grow. In 2013, Mitsui invested in ATOUN Inc., a company that has developed wearable robotic devices.

ATOUN’s corporate vision is to help realize a society in which the power barrier relating to inadequate muscular strength and stamina (due to aging or gender) can be overcome, making it possible for anyone to continue doing the work they want to do. By making effective use of Mitsui’s networks and functional capabilities, it should be possible to stimulate and develop demand for these products, creating a whole new market for wearable robotic devices—that is, Mitsui’s mission.

One of the most important issues affecting Japanese industry today is the labor shortages resulting from smaller families and the aging population structure. Mitsui & Co. believes that, through creating the kind of “virtual co-ops,” it will be possible to make a meaningful contribution to local communities.

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Activities for FY 2017 to Contribute to SDGs

Theme: Development of the Social Infrastructure

<table>
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<tr>
<th>Related SDGs (Target Numbers)</th>
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<tbody>
<tr>
<td>End poverty in all its forms everywhere (1.a)</td>
<td>Promotion of port container terminal operations (Indonesia), international cargo terminal operations at Haneda Airport (Japan), co-generation business (Thailand, Brazil), and other infrastructure business around the world. (9.1)</td>
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<tr>
<td>Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation (9.1, 9.2, 9.4, 9.c)</td>
<td>Contribution to the creation of a better quality of life by expanding transportation choices through car-sharing (Singapore). (9.1)</td>
<td></td>
</tr>
<tr>
<td>Make cities and human settlements inclusive, safe, resilient and sustainable (11.2, 11.3)</td>
<td>Provision of stable transportation by helping railway companies to improve their operational efficiency through rolling stock leasing (U.S., Europe, Russia, and Brazil). (9.1)</td>
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</table>

Promotion of new mobility services that utilize autonomous driving technology, such as the supply of autonomous shuttle buses through a collaboration with SB Drive (Japan). (11.2)

- Transportation cost reduction for grains, fertilizers, steel products, etc. through general freight transportation services (Brazil). (9.1)
- Establishment of the Group Management Framework Dept. as an organization providing services across the automobile related business segments.
- Promotion of an urban redevelopment project through Mitsui & Co. Real Estate Ltd. that contributes to the improvement of urban functions through the installation of facilities that will help to enhance community (Japan). (11.3)
- Offer of new lifestyles through TV shopping business (Japan, India, China), meal kit business (Russia), and IT-based one-stop renovation service business (Thailand, Brazil), and other infrastructure business around the world. (9.1)
- Expansion of communications services in developing countries and providing assistance in the strengthening and expansion of related services through participation in a major telecommunications business (Cambodia). (9.1, 9.4)
- Promotion of new mobility services that utilize autonomous driving technology, such as the supply of autonomous shuttle buses through a collaboration with SB Drive (Japan). (11.2)
Theme: Provision of Safe, Reliable Products and Services

<table>
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<tr>
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<tr>
<td>Related SDGs (Target Numbers)</td>
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<tr>
<td>Ensure healthy lives and promote well-being for all at all ages (3.8, 3.d)</td>
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<tr>
<td>Ensure availability and sustainable management of water and sanitation for all (6.1)</td>
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### Activities for FY 2017 to Contribute to SDGs

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<th>Theme: Participation and Development in Communities</th>
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<td>Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all (4.3, 4.7, 4.8)</td>
<td>In partnership with local communities, we promote initiatives that are aimed at realizing local production for local consumption and community revitalization.</td>
<td>● Promotion of participation in local communities, cultural exchanges, and the enhancement of the value of surrounding areas through the development of main stations and newly commercial complexes outside Japan (Sapporo (11.a)).</td>
</tr>
<tr>
<td>Make cities and human settlements inclusive, safe, resilient, and sustainable (11.a)</td>
<td>Strengthen the means of implementation and revitalize the global partnership for sustainable development (17.16, 17.17)</td>
<td>● Conclusion of a Sponsorship Agreement for Social Development Programme with Qatar to support the renovation of facilities and the continuation of research that will contribute to food security (Qatar) (17.17).</td>
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<td>Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all (4.3, 4.7, 4.8)</td>
<td>● Monetary donations provided in response to the flood damage in Southern Thailand (17.17).</td>
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<td>Make cities and human settlements inclusive, safe, resilient, and sustainable (11.a)</td>
<td>● Promotion of the Sendai Umino-Mori Aquaculture operations with partner companies (approx. 13,520,380 visits between July 1, 2016 and June 30, 2017) (4.7).</td>
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<td>● Sponsoring of the national press dinner for elementary school students in Japan with Mitsui Sugar, providing assistance in food education for children (4.7).</td>
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<td>● Support for community revitalization by holding the Mitsui Foods Food Show for the exhibition and sales of products from different regions throughout Japan (4.7).</td>
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<td>● Building of a relationship between Mitsui BRS and Synferry to complement each other as strategic partners who work together to offer value in distributed energy systems, including a local production for local consumption* model for electricity (17.16).</td>
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<td>● Creation of additional local jobs for both mid-career recruits and new graduates by Mikrofibrin Japan under its ongoing agreement with local governments with regard to new capital investments, and contribution to community education and training, such as the acceptance of internship students from local specialized high schools (17.17).</td>
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<td>● Support for developing ISMC and craft childhood environments via the promotion of the communication app “Kid’s Note” service business for childcare facilities, such as kindergartens, and kindergartens supported by approx. 126 facilities and 9,900 households throughout Japan (4.4).</td>
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<td>● Disbursement of scholarships to Brazilian students as part of the activities to support Brazilian Living in Japan, (43 students in 26 schools), implementation of teleconferencing programs for Brazilian schools (4 programs, approx. 200 participants), hosting of the Conference for the Children (27 meetings, approx. 900 participants), and financial support for related NGOs (14 organizations) (4.2).</td>
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<td>● Support for a project to establish and improve education facilities in Colombia through the Mitsui Global Volunteer Program (217 participants, donations totaling ¥2,800,000) (4.2).</td>
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<td>● Support for local communities and mine employees through a scholarship program and Japanese language program, etc., implemented by Mitsui Coal Holdings/Mitsui Iron Ore Corp. (Australia) (4.5).</td>
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<td>● Continuation of support for human resources development of junior and senior high school students as part of our initiative for recovery of the region affected by the Great East Japan Earthquake, including a “Visiting Lecture Project” that features people who were profiled in the TV program “Roadtrip for Our Future” as lecturers for the Project at 19 schools and “English Conversation Class Project” at the “Collaborative School” by NOPO-Parana in Ilha Grande, Espirito Santo, Brazil, with 120 participants in total (4.3).</td>
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<td>● Modification of excellent local companies and research institutes to report agricultural and fishery products, and provide support for the development of food freshness preservation technology to help increase their competitive edge within Japan (17.16).</td>
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### Activities for FY 2017

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<th>Theme: Contribution to Developing People with an International Mindset</th>
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Mitsui & Co. continues to contribute to the enhancement of people’s quality of life through its business activities in such areas as electric power, water treatment, water supply and sewerage systems, logistics, railways, healthcare, and communications, by developing infrastructure that is essential for the growth and advancement of countries around the world and local communities.

In the area of electric power and renewable energy, while we engage in power generation and gas distribution, we recognize the reduction of greenhouse gas emissions as a material issue and are reinforcing our environmental business, such as solar photovoltaic and solar thermal power projects, wind power projects, and biomass-related plant projects.

There is a growing need for improvements in convenience and safety, against the backdrop of growing population, rising living standards, and changing lifestyles. Mitsui is responding to that need by developing and operating sewage and water supply systems and wastewater treatment facilities, and by engaging in urban development projects, such as the development of logistics and industrial facilities, especially seaport and airport projects, and smart city development projects, to respond to changing societal needs.

In the Mobility domain, with regard to ship business, Mitsui is focusing on vessel ownership and operation and the LNG carrier business, to adapt to tighter environmental regulations and growth and change in maritime cargo traffic. As for railroads, which form a major artery for land transportation, we operate freight cars and related facilities and undertake rail transportation infrastructure projects using Japanese institutional finance. Other business activities in this area include rail leasing, the general freight business, and passenger transportation.

In the area of electric power and renewable energy, while we engage in power generation and gas distribution, we recognize the reduction of greenhouse gas emissions as a material issue and are reinforcing our environmental business, such as solar photovoltaic and solar thermal power projects, wind power projects, and biomass-related plant projects.

Mitsui is also taking initiatives for basic services, such as medical care and nursing care, which address the problems posed by aging societies throughout the world, changes in disease incidence patterns, and other issues. In the Asia region, we are working to help build next-generation healthcare infrastructure “healthcare ecosystems” that will make a positive contribution to society by improving both the quality and efficiency of healthcare provision, by taking hospitals as the core platform and flexibly integrating related activities including specialist medical care provision, pharmaceuticals manufacturing, medical information systems, healthcare services, etc. We are also helping the pharmaceutical industry to develop and manufacture new drugs by providing solutions across the entire value chain, from drug development to manufacturing and distribution.

Moreover, in the foods area, Mitsui works to secure food products for supply to Japan, which has the lowest food self-sufficiency rate among the industrialized countries. The Food Business Unit Food and the Food & Retail Management Business Unit place maximum priority on food safety and security and, accordingly, have established internal rules and internal committees for food sanitation and developed a food-safety database, which includes overseas production processes.

To manage risks associated with food safety and security, we have been implementing food safety seminars for Mitsui employees, as well as for our affiliated companies, in order to reinforce traceability through appropriate labeling that indicates the country of origin, product quality, product grade, and other key information.

Mitsui puts consumer safety and security first for all items it handles, not just consumer products and food.

The Consumer Product Handling Policy

Whether engaging in manufacturing, importing, or domestic marketing of consumer products, Mitsui reaches beyond its goal of providing products that offer cost savings or superior performance, and thereby additionally emphasizes a consumer-oriented approach by which the utmost priority is placed on handling safe products that consumers can use with total confidence. This policy is aligned with our management philosophy comprising our Mission, Vision and Values (MVV).

Developing and Operating a Risk Management System

To ensure that the Consumer Product Handling Policy functions in practice, we have developed a sound risk management system and are working to maintain and improve systems used in collecting, disseminating, and disclosing information on accidents involving products, and arranging for product recalls in the event of product-related accidents.
Participation and Development in Communities

Social Contribution Concepts

Today’s increasing trend towards globalization, advances in IT, and other developments in society have brought considerable diversity and change to the world we live in; as we pursue greater convenience and enrichment in our lives, we also face a broad range of issues, including global warming and other environmental problems, poverty, and educational inequality.

Mitsui & Co. works to address local and global societal issues through various social contribution activities. Mitsui’s Operational Guidelines for Social Contributions Policy specify three areas of focus: international exchange, education, and environment. Within these three areas, Mitsui utilizes its strengths and knowhow by focusing its social contribution activities on multicultural symbiosis, human resource development with an international perspective, and the global environment. By continuing our initiatives in these fields, working together and sharing them with society, we believe our activities will have follow-on effects that will lead on to solutions to larger-scale social issues.

In addition, we are planning and promoting volunteer programs with the hope of building interest and sensitivity towards social issues amongst our executives and employees and management personnel.

Social Contributions Policy

Guiding Principles

We will build a congenial relationship with our stakeholders by striving to create a harmony with the global community and local communities in accordance with the Mitsui & Co. Management Philosophy (Mission, Vision and Values), and we will actively contribute to the creation of a future where the dreams of the inhabitants of our irreplaceable Earth can be fulfilled.

Action Guidelines

1. In order to respond in an appropriate manner to the needs of the global environment, and of international and regional society, Mitsui actively promotes social contributions.
2. Mitsui will establish the three important areas of ‘International exchange’, ‘Education’ and ‘Environment’ for its social contributions, and will implement social contribution activities befitting of Mitsui & Co.
3. In addition to the making of economic contributions, such as donations etc., Mitsui also aims to carry out proactive social contributions that involve the participation of its executives and employees.
4. Mitsui promotes social contributions with an emphasis on transparency and accountability in respect of its stakeholders. It also aims for the continued improvement of activities through communication and cooperation with its stakeholders.

Social Contributions (FY 2017)

The total social contribution expenses for the fiscal year ended March 2018 was 1.49 billion yen.

*Figures include cash donations, payments in kind, activities by employees, free use of company facilities. However, activities such as donations and volunteer activities that employees personally did not include.
Contribution to Developing People with an International Mindset

Global social contribution activities (International exchange, Education)

- Scholarship and Training in Japan
- Mitsui-endowed Lecture Programs and Support to the University
- International Exchange

Partnership with NPOs and NGOs
- Mitsui-endowed Lecture Programs and Support to the University
- Scholarship and Training in Japan

18 organizations
4,217 persons
8 countries
22 universities
728 persons

Partnership with NPOs and NGOs
Employee Volunteers
Mitsui-endowed Lecture Programs and Support to the University
Scholarship and Training in Japan
International Exchange

Support for the Brazilian Community in Japan
Many Japanese-Brazilian families have come to Japan since Japan’s Immigration Control and Refugee Recognition Act was amended in 1990. However, various issues have arisen, including problems in the education environment. Many children* have been unable to keep up with school classes because of the difficulty in learning the Japanese language, while others have been unable to attend school for economic reasons. As a company with extensive business operations in Brazil, we provide the following support to foster reciprocal understanding between Japan and Brazil and find solutions to issues affecting the Brazilian community in Japan.

*According to a Ministry of Education, Culture, Sports, Science and Technology survey on the societal integration of foreign children requiring Japanese language lessons, 25.6% of the 45,077 children who need Japanese language tuition are speakers of Portuguese (fiscal 2010).

Scholarship Program for Brazilian Schoolchildren in Japan
In 2009, we established a scholarship program for families that were finding it difficult to afford tuition fees at Brazilian schools. In the fiscal year ended March 2018, a total of 453 students received scholarships to attend 26 schools.

Extracurricular Classes
Since 2014, we have supported extracurricular classes for children attending Brazilian schools in Japan. The aim is to foster understanding about the value of learning and work by enabling schoolchildren to interact directly with working people. In the fiscal year ended March 2018, our employees gave six classes and welcomed approximately 200 children.

Other Support Activities
We have been holding informal meetings to discuss how to ensure a better future of Brazilian children (21 meetings in the fiscal year ended March 2018), and providing support for NPOs and other organizations (14 organizations in the fiscal year ended March 2018).

Contribution to Global Human Resource Development through Mitsui-endowed Lecture Programs at Overseas Universities and Training in Japan
We are working to foster reciprocal understanding with young leaders of the future and contribute to human resource development on a global scale through Mitsui-endowed lecture programs at universities in countries and regions where it is engaged in business activities. Mitsui also runs programs that provide opportunities for training in Japan.

In Russia, Mitsui established endowed lecture programs at St. Petersburg University in 2007 and the Diplomatic Academy of the Russian Ministry of Foreign Affairs in 2016. We also started a Japan studies program for students of both institutions in 2015. In the fiscal year ended March 2018, four university students participated in the Japan studies program, visiting Tohoku, Hiroshima, and other locations and attending a training course about the history, culture, economy, and technology of Japan, as well as disaster recovery activities. Moreover, every year eight university students selected from Australia participate in a three-week study tour of Japan through the Mitsui Educational Foundation, which was established in Australia in 1971. Study tours of Japan were also provided for 16 students from the University of Yangon and high schools in Myanmar.

Mitsui has also endowed lecture programs in the United States, China, Brazil, Vietnam, and Poland.

TOMODACHI-Mitsui & Co. Leadership Program
Mitsui has been participating in the TOMODACHI Initiative, a public-private partnership program led by the U.S. government and U.S-Japan Council to foster the development of young people who will contribute to the strengthening of Japan-U.S. relations in the future, since the foundation of the initiative.

In 2013, we launched the TOMODACHI-Mitsui & Co. Leadership Program. In the fiscal year ended March 2018, 20 selected young leaders working in the industrial and government sectors in Japan and the United States were given the opportunity to visit each other’s countries. With the program themes of leadership, innovation, and the entrepreneurial spirit, participants networked among themselves, visited various locations, and broadened their perspectives as next-generation global leaders through dialogue with top executives from the government sector and industry, and with young leaders. These experiences help them to strengthen their activities and initiatives in various fields and build diverse human networks. Furthermore, with the aim of developing leaders who can drive the reconstruction process, we encouraged potential leaders in the three prefectures affected by the Great East Japan Earthquake to participate in Japanese delegations, and also created opportunities for networking with American delegations visiting the earthquake-affected areas. Through these activities, we aim to create new jobs in disaster reconstruction activities and tackle various issues, such as the promotion of inbound tourism and revitalization of industry, supporting the recovery of earthquake-affected communities. A cumulative total of 99 people have participated in the Japanese and American delegations.

Other Activities
Solidarity of International Judo Education, Japan SAMBO Federation

An extracurricular class held at Mitsui & Co. Headquarters

Russian students experience a judo class at Tokai University

Members of the Japanese and American delegations for 2017

Photography by Tetsu Saka - http://sakasto.com
The year 2017 marked the 25th anniversary of our Scholarship program, providing support for a total of 12 students in a six-year period. We selected two Indonesian high school students each year for a scholarship, mainly to support international students from Asia.

Mitsui Bussan Scholarship Program for Indonesia
 Opportunities for higher education are limited in Indonesia, and only 30% of students advance to university. Mitsui has built a close relationship with Indonesia through business. In 1992 we established the Mitsui-Bussan Scholarship Program for Indonesia with the aim of nurturing talented human resources who can contribute to the further reinforcement of relations between Indonesia and Japan. Since then, we have selected two Indonesian high school students each year for a six-year program, which means that we are continuously providing support for a total of 12 students in a six-year period.

The year 2017 marked the 23rd anniversary of our Scholarship Program for Indonesia, up to that point of time a total of 42 people had been accepted under the program. We also operate scholarship programs to assist university students in Myanmar and Mozambique. Scholarship programs are also operated by the Mitsui Bussan Trade Promotion Foundation and the Mitsui USA Foundation.

Support for the Improvement of the Educational Environment in Myanmar
 We provide seamless support for the improvement of the educational environment in Myanmar at all levels from elementary to higher education.

- Support for elementary education through participation in elementary school construction by the Myanmar Terakoya Support Team.
- Support for short-term training for high school students in Myanmar.
- Agriculture seminar at Yezin Agricultural University.
- Scholarship support for Myanmarese students at the Tokyo University of Agriculture.

Mitsui Bussan Trade Promotion Foundation (Scholarships for Overseas Students and Other Activities)
 The Mitsui Bussan Trade Promotion Foundation was established in 1927. In 1989, as an international exchange support, the foundation started scholarships for overseas students and lent the grant of lodging facilities free of charge, mainly to support international students from Asia.

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 Opportunities for higher education are limited in Indonesia, and only 30% of students advance to university. Mitsui has built a close relationship with Indonesia through business. In 1992 we established the Mitsui-Bussan Scholarship Program for Indonesia with the aim of nurturing talented human resources who can contribute to the further reinforcement of relations between Indonesia and Japan. Since then, we have selected two Indonesian high school students each year for a six-year program, which means that we are continuously providing support for a total of 12 students in a six-year period.

The year 2017 marked the 23rd anniversary of our Scholarship Program for Indonesia, up to that point of time a total of 42 people had been accepted under the program. We also operate scholarship programs to assist university students in Myanmar and Mozambique. Scholarship programs are also operated by the Mitsui Bussan Trade Promotion Foundation and the Mitsui USA Foundation.

Support for the Improvement of the Educational Environment in Myanmar
 We provide seamless support for the improvement of the educational environment in Myanmar at all levels from elementary to higher education.

- Support for elementary education through participation in elementary school construction by the Myanmar Terakoya Support Team.
- Support for short-term training for high school students in Myanmar.
- Agriculture seminar at Yezin Agricultural University.
- Scholarship support for Myanmarese students at the Tokyo University of Agriculture.

Mitsui Bussan Trade Promotion Foundation (Scholarships for Overseas Students and Other Activities)
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Contribution to Developing People with an International Mindset

Disaster Relief Assistance

Disaster Relief Activities

When disasters occur in Japan and overseas, Mitsui provides various forms of support to prevent the expansion of damage and contribute to the earliest possible recovery in the affected areas. We provide donations as a company and collect voluntary donations from our employees, as well as through voluntary activities by our employees.

Mitsui's Disaster Recovery Support Activities in FY 2017

- Flooding in Peru, rainstorms in northern Kyushu, Hurricane Harvey in the US, earthquakes in southern and central Mexico

Fostering Future Leaders to Drive Reconstruction in the Tohoku Region

In coordination with the Reconstruction and Revitalization Period designated by the government in its reconstruction plan for areas affected by the Great East Japan Earthquake, Mitsui is promoting measures to foster future leaders who will drive the reconstruction process, in collaboration with government agencies and NPOs. Mitsui & Co. is working with government agencies and NPOs to educate a new generation of people to drive reconstruction in the Tohoku Region.

The “Textbook for Our Future For Our Children” Visiting Lecture Project was launched in 2014. Under the program, people who actually appeared in “Textbooks for the Future”, a documentary about disaster reconstruction produced by Mitsui’s subsidiary World Hi-Vision Channel, Inc., visit schools in disaster areas as teachers for a day. They hold classes that encourage children to think about regional revitalization and community contribution through their choice of future careers and occupations. The classes have been held at a total of 25 schools, mostly in Iwate, Miyagi, and Fukushima prefectures. Around 3,500 children have participated.

We are also supporting a conversational English teaching project for junior and senior high school students at a “Collaborative School”, an extracurricular school, run by the certified non-profit organization Katariba since 2014 in the town of Onagawa, Miyagi Prefecture.

In order to expand students’ interest in and knowledge of the world’s different cultures and value systems through English, we support online video lessons in spoken English, short-term study travel within Japan, and the Career Study Program supported by our employee acting as voluntary instructors. To date, 86 junior and senior high school students have participated.

Employee participation

Mitsui Global Volunteer Program (MGVP) and Volunteer Activity Leave

We have implemented the Mitsui Global Volunteer Program (MGVP) since October 2009. The aim of the program is to encourage all employees to participate with a sense of unity in various social contribution activities that lead to the solution of societal issues. Under the MGVP, we provide matching donations every year based on the number of participants in voluntary activities to NPOs and NGOs dedicated to the solution of a societal issue.

In 2017, Plan International Japan opened a nurses’ hostel in Ghana’s Central Region, using funds donated by Mitsui in the fiscal year ended 2016. The support provided by us has helped to enhance public health and medical services in Ghana.

Since the establishment of the matching donation program, Mitsui has donated approximately ¥29 million to eight organizations. We have also established a volunteer leave system to encourage employee participation in social contribution activities.

Other Activities

Table For Two (TFT), creation of foreign-language picture books, home stay program for Chinese students, Kanda Festival