Aiming to provide reliable high-quality dialysis medical services in Asia, where the number of patients with kidney failure is rising rapidly.

In the emerging countries of Asia, lifestyle diseases, such as hypertension and diabetes, have become more prevalent in recent years due to population growth and the increased Westernization of dietary habits. The number of end-stage renal disease patients requiring dialysis treatment has risen significantly, but due to a shortage of dialysis clinics, many patients are unable to obtain suitable treatment. In August 2016, Mitsui & Co., Ltd. entered into an agreement with DaVita Inc. and a strategic investment fund of the government of Malaysia to participate in a joint venture operating dialysis clinics in the Asia-Pacific region.

The number of patients in Asia who undergo renal replacement therapy, such as hemodialysis, is forecast to reach 2,162,000 in 2030,* which is more than twice the actual number in 2010 and would represent the highest rate of increase in the world. Improvements in medical insurance systems and the rise in income levels in various Asian countries have resulted in a supply-demand gap. Efforts are being made to close this gap, but dialysis operators capable of reliably providing high-quality dialysis treatment are always in high demand. In response to such needs, Mitsui has acquired a 20% equity stake in DaVita Care (Singapore), a company in the DaVita group operating dialysis clinics and bringing high-quality dialysis services developed in the United States to the Asian region.

The improvement of health and medical standards in emerging and developing countries is an important issue. In 2011, Mitsui invested in IHH Healthcare Berhad, the largest private healthcare group in Asia, and in 2015 we acquired the MIMS Group, which handled medical information services in Asia and Oceania. In 2016, we invested in Columbia Asia, the largest hospital group in Asia for middle-income earners, and we also cooperate with Panasonic Healthcare Holdings, Japan’s leading medical device manufacturer, in which we acquired an equity stake in 2017. These efforts are aimed at building a healthcare ecosystem designed to evolve into a high-level, next-generation medical infrastructure oriented toward optimum patient care.
### Activities for FY Ended March 2017

<table>
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<tr>
<th>Theme</th>
<th>Business Activities</th>
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| **Development of the Social Infrastructure** | - Promotion of water infrastructure business (Mexico, Czech Republic, Thailand), port container terminal operations (Indonesia), international cargo terminal operations at Haneda Airport (Japan), co-generation business (Thailand, Brazil), and other infrastructure business around the world.  
- Promotion of energy-related infrastructure business in various countries, such as natural gas distribution business (Mexico, Brazil), and sales of electricity from gas-fired power generation and renewable energy sources (21 countries).  
- Providing stable transportation with low-price by supporting for operational efficiency through rolling stock leasing (U.S., Europe, Russia, Brazil).  
- Transportation cost reduction such as grains, fertilizers, steel products etc. through freight transportation services (Brazil).  
- Improvement of safe and reliable passenger transportation services by means of urban transportation infrastructure development (Brazil).  
- Remarkable logistic improvement by dedicated freight railways (India).  
- Eco-ship sales, owned and operation. LNG bunkering promotion.  
- Promotion of tank terminal business in distribution collection sites that serves as basic distribution infrastructure for the petrochemicals industry.  
- Promotion of an urban redevelopment project in the Tamura-cho area (Nishi-Shimbashi 1-chome, Minato-ku, Tokyo) through Mitsui & Co. Real Estate that contributes to the local community and improvement of urban functions through the creation of harmonious streetscape, the enhancement of local disaster-preparedness, the stimulation of community and business activities, and the installation of facilities that will help to enhance the community.  
- Development of communications infrastructure and growth of internet use through engagement in high-speed mobile data communications business (Sub-Saharan Africa, Indonesia).  
- New shopping experience offering SmartCart (shopping cart with tablet device) to shoppers inside the store (Japan).  
- Provision of new lifestyles through TV shopping business (Japan, India, China), e-commerce business (Indonesia), meal kit business (Russia), and IT-based one-stop renovation service business (Japan).  
- Support for overseas market development (Asia, Latin America) by local companies and promotion of consumer goods logistics (Asia) through Mitsui & Co. Global Logistics. |
| **Provision of Safe, Reliable Products and Services** | - Meeting demands for developing infrastructure through heavy lifting & transport by Huationg Holdings (Southeast Asian countries).  
- Provision of insurance risk management and arrangement of insurance coverage for business-related risks through Mitsuiibussan Insurance.  
- Provision of reliable hedging measures, through investment and participation in New Ocean Capital Management, for catastrophic risks to primary insurance companies, by the management of funds that involve investment primarily in catastrophic risk.  
- Promotion of pharmaceutical development that contributes to enhancement of patients’ quality of life through investment and participation in NovaQuest.  
- Support for patients who need financial assistance, through investment and participation in IHH, by providing cancer education and free cancer checks to poorer inhabitants of local communities, as well as by providing medical services for patients who test positive (Singapore).  
- Support for events for diabetes patients and for breast cancer awareness-raising events through investment in Columbia Asia Hospital; through investment and participation in DaVita Care, provision of seminars for chronic kidney disease patients, provision of services, including free medical checks and voluntary cleaning services, for elderly people living alone (Malaysia).  
- Support for the development of pharmaceuticals, IT, and agrochemicals through investment and participation in NovaQuest and venture capital investment undertaken by Mitsui Global Investment. |
| **Participation and Development in Communities** | - Support for community revitalization by holding the Mitsui Foods Food Show for the exhibition and sales of products from different regions throughout Japan.  
- Continuous support for food education activities through the Kids Kitchen Association in collaboration with Mitsui Foods and Bussan Food Service.  
- Promotion of the Sendai Umino-Mori Aquarium operations with partner companies (approx. 2,807,600 visitors between July 1, 2015 and March 31, 2017), and issuing of invitations to local schoolchildren to attend a memorial ceremony on March 11, 2017.  
- Donation to the Sakura Namiki Network (a non-profit organization dedicated to planting cherry trees in areas affected by the Great East Japan Earthquake) by AIM Services, resulting in the planting of 40 cherry trees. |
Activities for FY Ended March 2017

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| Participation and Development in Communities | ● Creation of additional local jobs (for both mid-career recruits and new graduates) created under a siting agreement between MicroBiopharm Japan and a local government in preparation for investment in new facilities  
● Support for developing reliable, safe childcare environments via the promotion of the communication app "Kids Note" service business for childcare facilities, such as kindergartens and guardians (Japan)  
● Provision of scholarships for Brazilian students as part of our support activities for Brazilians living in Japan (440 students in 26 schools), implementation of extracurricular programs for Brazilian schools (6 programs, 197 participants), hosting of the Conference for a Future of the Children (11 cities, 750 participants), and financial support for related NPOs (14 organizations)  
● Continuation of support for human resources development of junior and senior high school students as part of our initiatives for recovery of the region affected by the Great East Japan Earthquake, including a "Visiting Lecture Project" featuring people who were profiled in the TV program "Textbook for Our Future", as the lecturers for the Project (6 schools in Iwate, Miyagi, and Fukushima Prefectures), and "English Conversation Class Project" for which employees are serving as volunteer teachers at the "Collaborative School" run by Katariba, a certified non-profit organization in Onagawa, Miyagi Prefecture (866 participants)  
● Support for a scholarship project in India through the Mitsui Global Volunteer Program (3,950 participants, donations totaling ¥3,950,000), and installation of a Panasonic solar power generation system in Myanmar (equipment purchased by the MFL Foundation using funds donated by Mitsui) |

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| Contribution to Developing People with an International Mindset | ● Continuation of personnel exchange training program with China Baowu Steel Group Corporation (BAOWU) (145 staff accepted from BAOWU and 526 staff sent to BAOWU since 1992; 14 staff accepted from BAOWU and 24 staff sent to BAOWU in FY2016)  
● Support for educational programs, including Japanese teaching, and activities to introduce the Japanese language and culture through Vale, etc. (Brazil)  
● Continuation of personnel exchange training program with Vale (275 participants since 2003; 4 trainees dispatched to Vale in FY2016)  
● Implementation of a science education program at primary schools near an iron ore development project operated by Mitsui Iron Ore Development (Australia) |

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| Contribution to Developing People with an International Mindset | ● Support for local communities and coal mine employees through a scholarship program and Japanese teaching program, etc., implemented by Mitsui Coal Holdings (Australia)  
● Continuing participation in scholarship program run by Takatuf Oman to support Omani students to study abroad (Oman)  
● Donation to education events held at the Petroleum Institute in Abu Dhabi (UAE)  
● Provision of scholarships to enable students from the University of Lurio to study in Japan (Mozambique)  
● Conclusion of a donation agreement with Qatar to support the renovation of facilities and the continuation of research that will contribute to food security (Qatar)  
● Teaching and training cybersecurity experts by dispatching lecturers to universities and devising curriculums (Japan)  
● Implemented the Young Professional Leadership Program for Japanese and U.S. professionals through participation in the TOMODACHI Initiative arranged by the U.S. government and other organizations (20 participants in total from Japan and the U.S.)  
● Continued implementation of Mitsui-endowed lecture programs at St. Petersburg State University and the Diplomatic Academy of the Russian Ministry of Foreign Affairs (2 times)  
● Support for short-term training programs in Japan for university students from Australia and Russia (11 trainees)  
● Support for Indonesian students in Japan through the Mitsui-Bussan Scholarship Program for Indonesia (12 participants)  
● Provision of scholarships and accommodation for overseas students in Japan through the Mitsui Bussan Trade Promotion Foundation (10 participants)  
● Continuation of SASUGAKU Academy classes (Education for Sustainability) to support Omani students to study abroad (Oman) |

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Development of the Social Infrastructure

Initiatives Through Business

Mitsui continues to contribute to the enhancement of people’s quality of life through its business activities in such areas as electric power, water treatment, water supply and sewerage systems, logistics, railroads, healthcare, and communications, by developing infrastructure that is essential for the growth and advancement of countries around the world and local communities.

In the area of electric power and renewable energy, while we engage in power generation and gas distribution, we recognize the reduction of greenhouse gas emissions as a material issue and are reinforcing our environmental business, such as solar photovoltaic and solar thermal power projects, wind power projects, and biomass related plant projects.

There is a growing need for improvements in convenience and safety, against the backdrop of growing population, rising living standards, and changing lifestyles. Mitsui is responding to that need by developing and operating sewage and water supply systems and wastewater treatment facilities, and by engaging in urban development projects, such as the development of logistics and industrial facilities, especially seaport and airport projects, and smart city development projects, to respond to changing societal needs.

In the Mobility domain, with regard to ship business, Mitsui is focusing on vessel ownership and operation and the LNG carrier business, to adapt to tighter environmental regulations and growth and change in maritime cargo traffic. As for railroads, which form a major artery for land transportation, we export freight cars and related facilities and undertake rail transportation infrastructure projects using Japanese institutional finance. Other business activities in this area include rail leasing, the general freight business, and passenger transportation.

Mitsui is also taking initiatives for basic services, such as medical care and nursing care, which address the problems posed by aging societies throughout the world, changes in disease incidence patterns, and other issues. In the Asia region, we are working to help build next-generation healthcare infrastructure “healthcare ecosystems” that will make a positive contribution to society by improving both the quality and efficiency of healthcare provision, by taking hospitals as the core platform and flexibly integrating related activities including specialist medical care provision, pharmaceuticals manufacturing, medical information systems, healthcare services, etc. We are also helping the pharmaceutical industry to develop and manufacture new drugs by providing solutions across the entire value chain, from drug development to manufacturing and distribution.

Mitsui also promotes the utilization of ICT in such areas as high-speed communications, electronic settlements and other communications and service platform businesses, especially in emerging countries, aiming for the enhancement of quality of life and social infrastructure. At the same time, in our effort to build new social systems, we strive to create new business, including medical healthcare services, agriculture, and energy management.

Ensuring Safety and Consumer Confidence

The Consumer Affairs Agency was established in September 2009 in order to proceed with the measures to protect and enhance consumer benefits and deliver a society where every consumer can enjoy a safe, secure and prosperous life. Likewise, Mitsui & Co. is also well aware of that consumer safety, confidence and security are of major importance in conducting its business.

With such concerns in mind, Mitsui has established its Consumer Product Handling Policy and Consumer Product Handling Regulations, and has also prepared detailed regulations for each business unit to ensure the appropriate handling of consumer products.

Moreover, in the foods area, Mitsui works to secure food products to supply Japan, which has the lowest rate of food self-sufficiency among the industrialized countries. Food Business Unit Food & Retail Management Business Unit place maximum priority on food safety and security and accordingly has established internal rules and committee for food sanitation, maintains a food-safety database, and monitors related activities overseas down to the food production stages.

To manage the risk against food safety and security, we have been holding ongoing food safety seminars for our employees and those of Mitsui subsidiaries and associated companies, and have been redoubling efforts to ensure that details on labels such as country of origin, product quality, and product grade are accurate, and to facilitate product traceability.

When it comes to product safety and peace of mind, consumers can rest assured that the overriding priority that Mitsui places on ensuring the safety and security of consumer products and food extends to all of the items that we handle.

The Consumer Product Handling Policy

Placing More Emphasis on the Consumer and Ensuring Product Safety

Whether engaging in manufacturing, importing, or domestic marketing of consumer products, Mitsui reaches beyond its goal of providing products that offer cost savings or superior performance, and thereby additionally emphasizes a consumer-oriented approach by which the utmost priority is placed on handling safe products that consumers can use with total confidence. This policy is aligned with our management philosophy comprising our Mission, Vision and Values (MVW).

Developing and Operating a Risk Management System

To ensure that the Consumer Product Handling Policy functions in practice, we have developed a sound risk management system and are working to maintain and improve systems used in collecting, disseminating, and disclosing information on accidents involving products, and arranging for product recalls in the event of product-related accidents.
Participation and Development in Communities

Finding Solutions to Local Issues through Social Contribution

Today’s increasing trend toward globalization, advances in IT, and other developments in society have brought considerable diversity and change to the world we live in; as we pursue greater convenience and enrichment in our lives, we also face a broad range of issues, including global warming and other environmental problems, poverty, and educational inequality.

Mitsui & Co. works to address local and global societal issues through various social contribution activities. Mitsui’s Operational Guidelines for Social Contributions Policy specify three areas of focus: international exchange; education; and environment. Within these three areas, Mitsui utilizes its strengths and know-how by focusing its social contribution activities on multicultural symbiosis, human resource development with an international perspective, and the global environment. By continuing our initiatives in these fields, working together, and sharing our initiatives with society, we believe our activities will have follow-on effects that will lead on to solutions to larger-scale social issues.

In addition, we are planning and promoting volunteer programs with the hope of building interest and sensitivity toward social issues amongst our executives, management personnel, and other employees.

Social Contributions Policy

**Guiding Principles**

We will build a congenial relationship with our stakeholders by striving to create harmony with the global community and local communities in accordance with the Mitsui & Co. Management Philosophy (Mission, Vision and Values), and we will actively contribute to the creation of a future where the dreams of the inhabitants of our irreplaceable Earth can be fulfilled.

**Action Guidelines**

1. In order to respond in an appropriate manner to the needs of the global environment, and of international and regional society, Mitsui actively promotes social contributions.
2. Mitsui will establish the three important areas of “International exchange”, “Education”, and “Environment” for its social contributions, and will implement social contribution activities befitting of Mitsui & Co.
3. In addition to the making of economic contributions, such as donations, etc., Mitsui also aims to carry out proactive social contributions that involve the participation of its executives and employees.
4. Mitsui promotes social contributions with an emphasis on transparency and accountability in respect of its stakeholders. It also aims for the continued improvement of activities through communication and cooperation with its stakeholders.

Social Contributions (the Fiscal Year Ended March 2017)

The breakdown of social contribution expenses, which totaled ¥1,554 million on 547 activities, is shown below. Percentages are based on monetary amounts.

- Assistance to disaster-stricken communities: 0% (0 activities)
- Local community involvement: 1% (87 activities)
- Human rights: 0% (4 activities)
- NPO infrastructure-building work: 0% (5 activities)
- International exchange and cooperation: 10% (59 activities)
- Education, social education: 20% (110 activities)
- Environmental protection: 47% (95 activities)
- Social welfare: 4% (78 activities)
- Health and medicine: 1% (11 activities)
- Social contribution activities: Other activities: 11% (55 activities)
- 18 activities
- 9 activities
- 1 activity
- 15 activities
- 1 activity
- 4% 78 activities

Total ¥1,554 million
547 activities
Fostering Future Leaders to Drive Reconstruction in the Tohoku Region

Mitsui is helping to foster future leaders to drive the reconstruction process in areas stricken by the Great East Japan Earthquake, in collaboration with local government and NPOs tackling issues in these areas. We are coordinating these efforts in line with the Reconstruction and Revitalization Period designated by the government in the Basic Guidelines for Reconstruction in Response to the Great East Japan Earthquake.

Under the “Visiting Lecture Project” launched in 2014, a textbook has been prepared featuring 12 individuals out of the roughly 300 people that have been profiled in the “Textbook for Our Future” program on the BS12 Channel, which is operated by a Mitsui subsidiary. The 12 selected individuals visit schools, where they act as teachers for a day and hold classes that encourage children to think about making a contribution to the region and regional revitalization as a key factor in their future career choices. To date, approximately 2,700 students at a total of 21 schools in Iwate, Miyagi, and Fukushima Prefectures have taken part in this project.

We are also supporting the “English Conversation Class Project” for junior and senior high school students at a “Collaborative School” run by Katariba, a certified non-profit organization, in the town of Onagawa, Miyagi Prefecture. Many children in Onagawa are currently living in temporary housing and have limited opportunities to attend coaching schools and extracurricular classes. The three curricula offered through our project are designed to awaken children’s interest toward becoming an independent, self-supporting community.

Support for the Brazilian Community in Japan

As a company with extensive business operations in Brazil, we provide the following support to foster reciprocal understanding between Japan and Brazil and find solutions to issues affecting the Brazilian community in Japan.

In 2009, we established a scholarship program for families that were finding it difficult to afford tuition fees at Brazilian schools because of the economic downturn or other factors. In the fiscal year ended March 2017, a total of 440 students received scholarships to attend 26 schools.

Since 2014, we have supported extracurricular classes, including visits to Mitsui facilities and museums in Tokyo, for children attending Brazilian schools in Japan. In the fiscal year ended March 2017, staff with experience of working in Brazil gave 6 classes to introduce Mitsui’s business activities, with 197 children participating.

Brazilian schools are affected by a range of problems, including truancy and non-enrollment linked to long-term residence in Japan and other factors, and concerns about children’s future careers. Mitsui is helping to find solutions to these problems by inviting psychologists and clinical psychotherapists from Brazil to attend informal meetings to discuss the future of Brazilian children. These meetings have been held in 11 cities with large Brazilian communities. In the fiscal year ended March 2017, around 750 people participated.

In addition, Mitsui supports a total of 14 NPOs that provide consultation services for general life issues affecting Brazilians living in Japan, including health and education problems.

Employee Participation Activities: Mitsui Global Volunteer Program (MGVP)

We have been implementing the Mitsui Global Volunteer Program (MGVP) since October 2009, with the aim of encouraging all employees to participate in various social contribution activities with a sense of unity. Under the MGVP, every year we provide matching donations to an NPO or NGO dedicated to the solution of a social issue.

Funds donated through this program to the Mae Fah Luang (MFL) Foundation in the fiscal year ended March 2015 were used to install a solar power generation system manufactured by Panasonic Corporation in Yin Ma Chaung, a village in the Magway Division of Myanmar. The provision of this stand-alone electricity generator with support from Mitsui has enabled this village to take the first step toward becoming an independent, self-supporting community.
Contribution to Developing People with an International Mindset

**TOMODACHI-Mitsui & Co. Leadership Program**

Mitsui & Co. is participating in the TOMODACHI Initiative, a public-private partnership program established to foster the development of young people who will contribute to the strengthening of Japan-U.S. relations in the future.

In 2013, we launched the TOMODACHI-Mitsui & Co. Leadership Program with the aim of developing leaders who can drive the reconstruction process by encouraging potential leaders in the three prefectures affected by the Great East Japan Earthquake to participate in Japanese delegations. Under this program, we create opportunities for networking with American delegations visiting the earthquake-affected areas and tackle various issues, such as the promotion of inbound tourism and revitalization of industry. Through these activities, Mitsui is supporting the recovery of earthquake-affected communities.

In this program, 10 young professionals selected from Japan and 10 from the United States spend approximately one week visiting each other’s countries. In addition to networking among delegates, there are also opportunities for dialogue with government officials, top business executives and young leaders, and tours of local sites. These activities allow participants to broaden their perspectives and knowledge and build diverse networks in preparation for their future global leadership roles. A cumulative total of 79 people have participated in the Japanese and American delegations.

Mitsui Bussan Scholarship Program for Indonesia

Mitsui has built a close relationship with Indonesia through business. In 1992 we established the Mitsui-Bussan Scholarship Program for Indonesia, with the aim of nurturing talented human resources who can contribute to the further reinforcement of relations between Indonesia and Japan. Scholarship recipients are selected from among Indonesian high school students who are strongly motivated toward university study in Japan. They receive support that enables them to study and live in Japan for five-and-a-half years, including a period to prepare for Japanese university entrance exams. After arriving in Japan, the students spend 18 months learning Japanese and studying for entrance exams. They then sit exams for their desired faculties and subjects and continue their studies at the universities for which they qualify.

This scholarship program is not limited to the provision of funds. Our staff members also pay careful attention to detail, and provide extensive support for the students, including mental health care.

By the end of the fiscal year ended March 2017, a total of 40 people had been accepted under this program since its inception. Twelve are currently enrolled. Scholarship programs are also operated by the Mitsui Bussan Trade Promotion Foundation and the Mitsui U.S.A. Foundation.
Contributing to Global Human Resource Development through Mitsui-endowed Lecture Programs at Overseas Universities and Training in Japan

Mitsui is working to foster reciprocal understanding with young leaders of the future, and contribute to human resource development on a global scale, through Mitsui-endowed lecture programs at universities in countries and regions where it is engaged in business activities. Mitsui also runs programs that provide opportunities for training in Japan.

In Russia, Mitsui has established endowed lecture programs at St. Petersburg University in 2007 and at the Diplomatic Academy of the Russian Ministry of Foreign Affairs in 2016. We also run a Japan studies program for university students. In the fiscal year ended March 2017, three university students participated in the Japan studies program and spent two weeks visiting Tokyo, Kyoto, the Tohoku region, and Hiroshima. They toured the facilities of companies involved in Mitsui projects, including member companies of the Kesennuma Shishiori Processing Cooperative and the Sendai Umino-Mori Aquarium in the areas devastated by the Great East Japan Earthquake in the Tohoku region, as well as the Mazda Museum and Kanda Shipbuilding in Hiroshima, and also gained a deeper understanding of Mitsui.

Mitsui has endowed lecture programs at John Carroll University, the City University of New York, and Columbia University in the United States, Peking University and Fudan University in China, and the University of Warsaw in Poland.

Mitsui SASUGAKU Academy 2016

The program named “SASUGAKU” (education for sustainable development) by Mitsui helps children who will play an important role in creating a sustainable future to develop their learning, thinking, and communication capabilities. Mitsui designed Mitsui SASUGAKU Academy in 2014; this is a 5-day capacity building program for primary schoolchildren in upper grades, which uses Mitsui’s business activities as teaching materials.

The theme for activities in 2016 was “Let’s create future lifestyles and work styles”. Participants imagined future cities, such as a “desert city” and a “space city”, and considered the issues that might affect those cities and solutions to those issues. During a study period, participants learned about a power-assist suit project on which Mitsui is working. The children actually tried on the suits and imagined the role of robots in the society of the future. Participants also visited the National Museum of Emerging Science and Innovation to view a permanent exhibit entitled “Mission Survival: 10 Billion”. This led to enthusiastic debate about the various risks that affect cities, and measures to prevent those risks. On the final day, each group shared their achievements over the course of the five-day program through presentations that included video content.

As a result of presentations at academic conferences and other venues, these sustainability education initiatives by Mitsui have attracted considerable interest and praise as progressive examples of education for sustainable development (ESD). In the fiscal year ended March 2017, the program was selected by the Japan Association for Human and Environmental Symbiosis for its environmental activity award, and also won the Judging Panel’s Incentive Prize in the Corporate Youth Experience Promotion Awards of the Ministry of Education, Culture, Sports, Science and Technology (MEXT).