Company

Corporate Profile (as of March 31, 2017)

- **Company Name**
  MITSUI & CO., LTD.

- **Date of Establishment**
  July 25, 1947

- **Head Office**
  1-3, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8631, Japan
  (registered head office location)
  Nippon Life Marunouchi Garden Tower
  3-1, Ohtemachi 1-chome, Chiyoda-ku, Tokyo 100-8631, Japan
  JA Building

- **Representative**
  Tatsuo Yasunaga, President and Chief Executive Officer

- **Common Stock**
  ¥341,482 million

- **Number of Employees**
  5,971
  Consolidated 42,316

- **Number of Offices and Overseas Trading Affiliates**
  139 offices
  Domestic: 12 (Head Office: 1 Offices: 6 Branches: 5)
  Overseas: 127 (Overseas offices: 32
  Overseas Trading Affiliates: 95 (Head Offices: 34)
  (As of July 1, 2017)

- **Worldwide Network**
  66 countries/regions
  (As of July 1, 2017)

- **Major Business Areas**
  Utilizing our global operating locations, network and information
  resources, we are multilaterally pursuing business that ranges from
  product sales, worldwide logistics and financing, through to the
  development of major international infrastructure and other projects in
  the following fields: Iron & Steel Products, Mineral & Metal Resources,
  Infrastructure Projects, Integrated Transportation Systems, Chemicals,
  Energy, Food, Food & Retail Management, Healthcare & Service,
  Consumer Business, IT & Communication Business, Corporate
  Development Business.

- **Number of Affiliated Companies for Consolidation**
  Subsidiaries: Japan 62   Overseas 206
  Equity Accounted Investees: Japan 38   Overseas 163

  - **Total Assets** ¥11.5 trillion
  - **Total equity***1 ¥3.7 trillion
  - **Revenue** ¥4.4 trillion
  - **Profit for the Year***2 ¥306.1 billion
  - **Core Operating Cash Flow***3 ¥494.8 billion

  *1 Total equity attributable to owners of the parent
  *2 Profit for the year attributable to owners of the parent
  *3 Core Operating Cash Flow = "cash flows from operating activities" - "changes in operating
    assets and liabilities"

- **Organization Chart (As of July 1, 2017)**
  General Meeting of Shareholders
  Board of Directors
  President & Chief Executive Officer
  Corporate Management Committee
  Corporate Planning & Strategy Div.
  Integrated Transportation Systems Business Unit I
  Integrated Transportation Systems Business Unit II
  Basic Materials Business Unit
  Energy Business Unit I
  Energy Business Unit II
  Food Business Unit
  Food & Retail Management Business Unit
  Healthcare & Service Business Unit
  Consumer Business Unit
  IT & Communication Business Unit
  Corporate Development Business Unit
  Head Office: 1
  Office: 6
  Branch: 5
  Overseas Trading Affiliates: Head Office 34
  Overseas Trading Affiliates: Others 61
  Overseas Offices: Branch 2
  Overseas Offices: Others 30

- **Worldwide Network**
  66 countries/regions
  (As of July 1, 2017)