Company Profile

Corporate Profile

Company Name: MITSUI & CO., LTD.
Date of Establishment: Jul. 25, 1947
Head Office:
- 2-1, Otemachi 1-chome, Chiyoda-ku, Tokyo 100-0004, Japan
  *As of November 25, 2014, the location of our head office will change to the following address*
- 1-3, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8631, Japan
  (registered head office location)
- 3-1, Otemachi 1-chome, Chiyoda-ku, Tokyo 100-8631, Japan
  JA Building
Representative:
Masami Iijima, President and Chief Executive Officer
Common Stock:
¥341,482 million (As of March 31, 2014)
Number of Employees:
6,097 Consolidated 48,090 (As of March 31, 2014)

Number of Offices and Overseas Subsidiaries
- Domestic: 12 offices
- Overseas: 133 offices
  - (Head Office: 1, Offices: 6, Branches: 5)
  - (Overseas offices: 34, Overseas trading subsidiaries: 99 (Head Office: 36))

Major Business Areas
Utilizing our global operating locations, network and information resources, we are multilaterally pursuing business that ranges from product sales, worldwide logistics and financing, through to the development of major international infrastructure and other projects in the following fields: Iron & Steel Products, Mineral & Metal Resources, Infrastructure Projects, Integrated Transportation Systems, Chemicals, Energy, Food Resources, Food Products & Services, Consumer Services, Innovation & Corporate Development Businesses.

Organization Chart (as of June 1, 2014)

Financial Information (Consolidated)

<table>
<thead>
<tr>
<th>Year</th>
<th>Gross Profit (¥100 million)</th>
<th>Net Income (¥100 million)</th>
<th>Operating Segment Net Income (¥100 million)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>7,026</td>
<td>2,679</td>
<td>Machinery &amp; Infrastructure 196,000</td>
</tr>
<tr>
<td>2010</td>
<td>8,592</td>
<td>3,067</td>
<td>Chemicals 158</td>
</tr>
<tr>
<td>2011</td>
<td>8,783</td>
<td>3,079</td>
<td>Europe, the Middle East and Africa 48</td>
</tr>
<tr>
<td>2012</td>
<td>7,904</td>
<td>3,079</td>
<td>Energy 1,010</td>
</tr>
<tr>
<td>2013*</td>
<td>8,599</td>
<td>4,222</td>
<td>Asia Pacific 352</td>
</tr>
</tbody>
</table>

*2013 figures are as of March 31, 2014*