New Business Unit Structure

### Business Areas

1. Iron & Steel Products Business Unit
   - Iron and steel products, semi-finished products

2. Mineral & Metal Resources Business Unit
   - Iron and steel raw materials, non-ferrous metals and products, iron and steel and non-ferrous metal secondary products, recycling, environmental solutions

3. Infrastructure Projects Business Unit
   - Core industrial infrastructure for electric power, renewable energy, resources and energy, development of offshore energy, water and logistics infrastructure projects

4. Integrated Transportation Systems Business Unit
   - Motor vehicles, construction machinery, industrial machinery, vessels, aircraft, traffic systems

5. Energy Business Unit I
   - Exploration and production (E&P), logistics transaction business for oil, coal, and nuclear fuel

6. Energy Business Unit II
   - LNG business, natural gas logistics, commercial development of new gas fields, environmental business

7. Basic Materials Business Unit
   - Olefins, chlor-alkali, methanol, ammonia, aromatics, industrial chemicals, and coating materials

8. Performance Materials Business Unit
   - Performance/advanced materials, green biochemicals, and specialty chemicals

9. Nutrition & Agriculture Business Unit
   - Agrochemicals (fertilizers and pesticides), food products, nutritional science

10. Food Business Unit
    - Grains, oilseeds, livestock, seafood, feed, sugars

11. Food & Retail Management Business Unit
    - Food raw materials, food logistics, retail support

12. Healthcare & Service Business Unit
    - Medical/healthcare services

13. Consumer Business Unit
    - Real estate, lifestyle supplies, fashion business

14. IT & Communication Business Unit
    - Communications, internet, media, new social systems, IT solutions

15. Corporate Development Business Unit
    - Asset management, business investment, insurance, commodity derivatives, finance, logistics, company-wide strategic projects