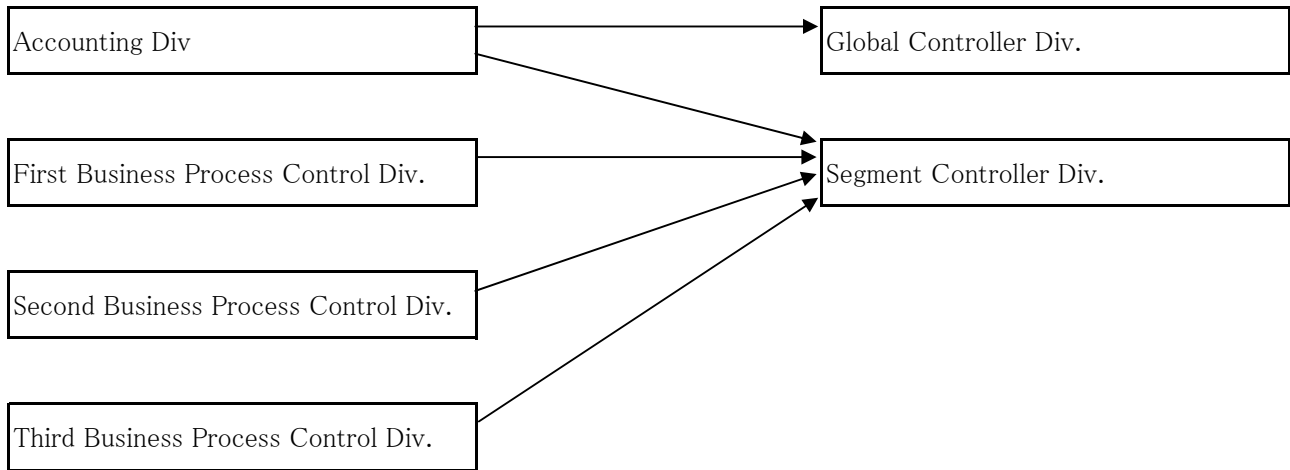


Accounting Div. and Business Process Control Div.

Current

New



First Chemicals Business Unit and Second Chemicals Business Unit

Current

**First Chemicals Business Unit**

Planning & Administrative Div.,  
First Chemicals Business Unit

Gas Chemicals Div.

Chlor-Alkali Div.

Basic Petrochemicals Div.

Petrochemicals & Fiber  
Intermediates Div.

Industrial Chemicals Div.

Specialty Chemicals Div.

Agri Science Div.

Fertilizer Div.

Organic Chemicals Div.

**Second Chemicals Business Unit**

Planning and Administrative Div.,  
Second Chemicals Business Unit

SCM Solution Div.

Specialty Materials Div.

General Purpose Materials Div.

Advanced Materials Div.

Renewable Energy Div.

Industrial Minerals Div.

Functional Materials Div.

Nagoya Plastics & Inorganic  
Chemicals Div.

West Japan Plastics & Inorganic  
Chemicals Div.

Fukuoka Plastics & Inorganic  
Chemicals Div.

New

**Basic Chemicals Business Unit**

Planning and Administration Div.,  
Basic Chemicals Business Unit.

Strategic Business Development  
Div.

Methanol Div.

Chlor-Alkali Div.

Olefins and Polyolefins Div.

Aromatics and Polyester Materials  
Div.

Industrial Chemicals Div.

**Performance Chemicals Business  
Unit.**

Planning and Administration Div.,  
Performance Chemicals Business  
Unit.

SCM Solution Div.

Electronic Materials Div.

Industrial Minerals Div.

Performance Polymers and  
Additives Div.

Specialty Chemicals Div.

Renewable Energy Div.

Ammonia and Sulphur Div.

Agri Science Div.

Fertilizer Div.

Marketing Platform Planning and  
Administration Div.

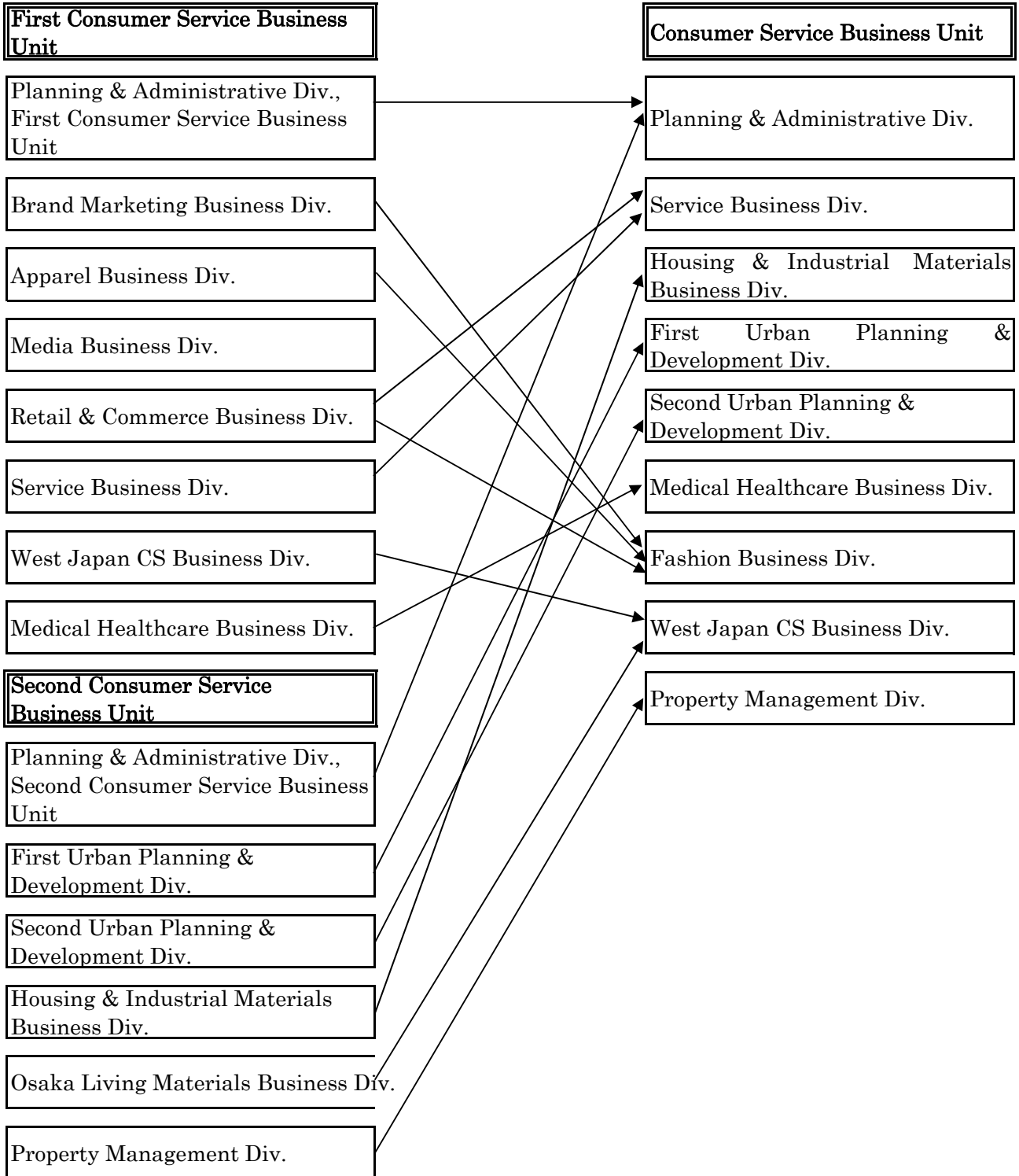
West Japan Chemicals Div.

Nagoya Chemicals Div.

Consumer Service Business Unit

Current

New



IT Business Unit

Current

New

