

IR Event - Investor Day 2025

Date and time : Thursday, December 4, 2025; 15:30 ~ around 17:45 [JST]

The event will be live-streamed (please access from the URL on the website).

Language: All sessions will be held in Japanese, with English simultaneous interpretation available.

Time	Speakers
15:30-16:00	Takashi Furutani, Senior Executive Managing Officer (in charge of Chemicals)
16:00-16:30	Kazumasa Nakai, Representative Director, Senior Executive Managing Officer, Chief Strategy Officer
16:30-17:00	Tetsuya Shigeta, Representative Director, Executive Vice President, Chief Financial Officer
17:00-17:10	Break
17:10-17:40	Kenichi Hori, Representative Director, President and Chief Executive Officer
17:45	Closing