

IR Event - Investor Day 2024

Date and time : Thursday, December 5, 2024; 15:00 ~ around 17:20 [JST]

The event will be live-streamed (URL to be posted later).

Language: All sessions to be held in Japanese with English simultaneous interpreting available except External Director panel discussion to be held in English.

| Time | Program | Speakers |
|-------------|--|--|
| 15:00-15:25 | CEO speech | Representative Director, President and Chief Executive Officer / Kenichi Hori |
| 15:25-16:10 | External Director Panel discussion: Governance | Representative Director, President and Chief Executive Officer / Kenichi Hori External Director / Samuel Walsh External Director / Masako Egawa Facilitator: Nikkei Asia Group, News Editor / Akito Tanaka |
| 16:10-16:20 | Break | |
| 16:20-16:45 | CFO speech | Representative Director, Senior Executive Managing Officer, Chief Financial Officer / Tetsuya Shigeta |
| 16:45-17:10 | Global Energy Transition | Representative Director, Senior Executive Managing Officer/ Toru Matsui |
| 17:20 | Closing | |