

IR Event - Investor Day 2023

Date and time (JST): Thursday, November 30, 2023; 15:00~17:40 (14:30 open)

Venue: Otemachi Mitsui Hall, and online: Zoom webinar

Program:

Time	Program	Speakers
15:00-15:25	Enhance Corporate Value	Representative Director, President and Chief Executive Officer / Kenichi Hori
15:25-16:10	Panel discussion: Human Resources Management	Representative Director, President and Chief Executive Officer / Kenichi Hori Representative Director, Executive Vice President, Chief Human Resources Officer / Yoshiaki Takemasu External Director / Takeshi Uchiyamada External Audit & Supervisory Board Member / Yuko Tamai
16:10-16:20	Break	
16:20-16:45	Progress on Activities Toward a Decarbonized Society	Representative Director, Senior Executive Managing Officer, Chief Strategy Officer / Makoto Sato
16:45-17:10	Initiatives Aimed at Enhancing Base Profit Steady Execution of Post-Merger Integrations, Turnarounds, and Exits	Representative Director, Senior Executive Managing Officer, Chief Financial Officer / Tetsuya Shigeta
17:10-17:35	Mobility Business Strategy	Representative Director, Senior Executive Managing Officer / Tetsuya Daikoku
17:40	Closing	