

Investor Day 2022

Date and time: Friday, December 2, 2022; 14:30hrs(JST) start, 17:00hrs(JST) close
 Venue: Otemachi Mitsui Hall (and live-streamed online in both Japanese/English)

TIME	PROGRAM	SPEAKERS
14:30-14:40	Opening Remarks, Management Policy	Chief Executive Officer/ Kenichi Hori
14:40-15:30	External Director Panel discussion: Mitsui's Unique Way of Value Creation	Chief Executive Officer/ Kenichi Hori External Director/ Izumi Kobayashi External Director/ Samuel Walsh
15:30-15:45	Break	
15:45-16:10	Path to Green Transformation	Chief Strategy Officer/ Makoto Sato
16:10-16:35	Evolution of Portfolio Management -Strengthening business management capability by utilizing ROIC	Chief Financial Officer/ Tetsuya Shigeta
16:35-17:00	Natural Gas and LNG Business Strategy	Executive Managing Officer/ Toru Matsui
17:00	Closing	