Mitsui & Co. Investor Day 2018

Date & Time: Tuesday June 12th, 2018

13:30 Program Starts, approx. 16:30 Program Ends

| TIME | PROGRAM | SPEAKER |
|-----------------------------|---------------------------|---|
| [PART-1] CORPORATE STRATEGY | | |
| 13:30-13:45 | Opening Remark | CEO |
| 13:45-13:55 | Financial Strategy | CFO |
| 14:00-14:30 | External Directors | Ms. Izumi Kobayashi, Director |
| | Panel Discussion | Mr. Samuel Walsh, Director |
| | | Facilitator : Financial Times / Mr. Leo Lewis |
| 14:30-14:40 | Coffee Break 1 | |
| [PART-2] CORE AREAS | | |
| 14:40-14:55 | Mineral & Metal | COO of Mineral & Metal Resources BU |
| | Resources | |
| 14:55-15:10 | Energy | COO of Energy BU 2 |
| 15:10-15:25 | Machinery & | COO of Integrated Transportation System BU 1 |
| | Infrastructure | |
| 15:25-15:40 | Chemicals | COO of Basic Materials BU |
| 15:40-15:45 | Coffee Break ② | |
| | [PART-3] Q&A | |
| 15:45-16:30 | Q&A | All Speakers (excluding External Directors) |
| 16:30 | Closing | |

Please note above schedule and program are subject to change.

