



Business initiatives to address climate change as an opportunity 2

Performance Materials Business Unit

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Basic Materials Business Unit

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Business groups in the Chemicals segment to address climate change as an opportunity



Basic Materials Business Unit

Performance Materials
Business Unit

Raw materials

- Petrochemicals
- Inorganic materials
- Methanol, Ammonia
- Tank terminals



Intermediate materials

- Polymer
- Carbon fiber
- Electronic materials
- Specialty chemicals
- Bio-based materials



Product market







Circular economy initiatives







Forest resources business



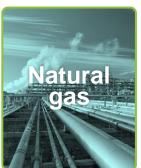
Initiatives for business transition and creation of carbon credits

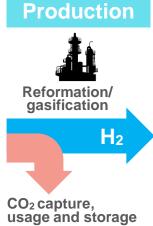


Clean energy

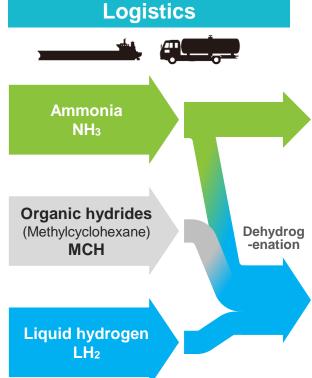
Hydrogen/ammonia value chain



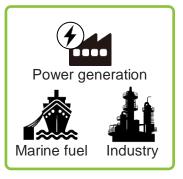


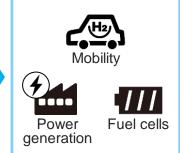






Marketing



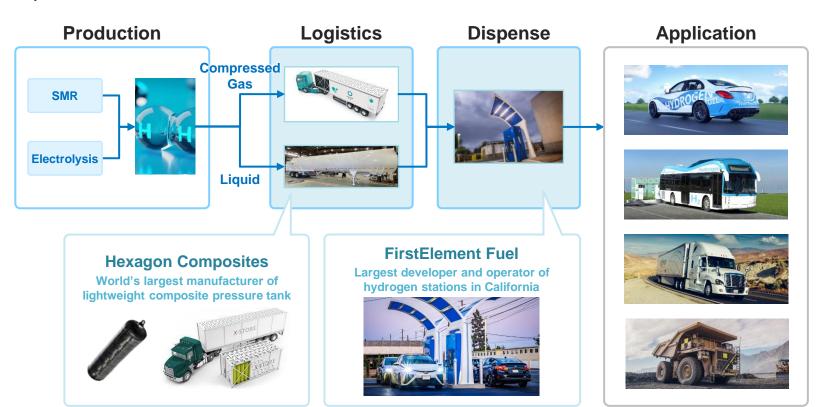




Hydrogen value chain

Specific initiatives in California





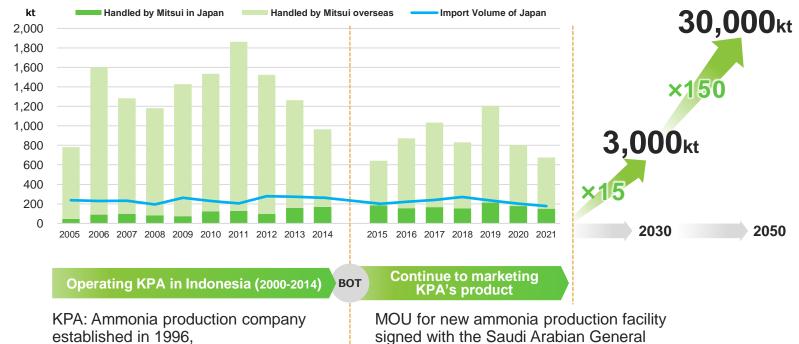
Ammonia: Mitsui's track record and import statistics of Japan

began operations in 2000



Investment Authority in November 2019





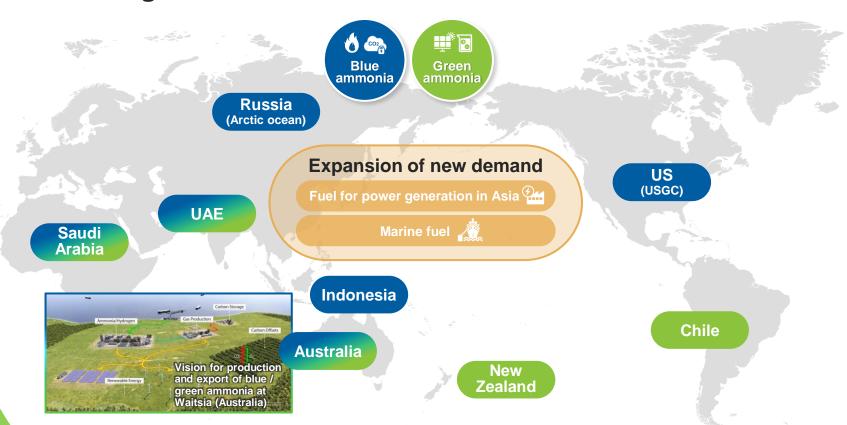
Secure supply source for blue/green ammonia



Logistics

Marketing





Marketing



Logistics required for the import of 3 million tons of ammonia to Japan (Expected 2030)





Marine transportation (ocean-going)

40kt-load ammonia carrier (Capable of transporting 280kt per year)

×11vessels



Receiving facilities
(large-scale hub, captive use)

40Kt refrigerated ammonia tank (Handling 200kt per year)

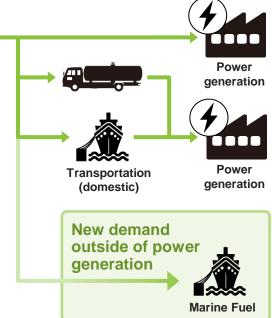
×15 tanks



Ammonia carriers under Mitsui's operation (3x ocean-going vessels / 1x domestic vessel)



Operation of ammonia tank in Singapore





Blue/green ammonia needs

Power generation

(Electricity and independent power generation for industrial use)



Chemical industry

(Fuel, derivatives)





Marine Fuel



Low-carbon methanol

- Marine fuel during transition to zero-emission period
- New raw materials to replace conventional raw materials
 - ▶ Biomethanol
 - ▶ eMethanol (Renewable energy-derived hydrogen + bio-derived CO₂)
- Initiatives at Fairway (US) and IMC(Saudi)
 - Effective use of carbon dioxide through CCU used by both Fairway and IMC
 - ► Manufacture of biomethanol through use of biogas at Fairway



Fairway (US) methanol plant (Annual capacity of 1.3m tons; Mitsui has 50% stake)



IMC(Saudi) methanol plant (Annual capacity of 1m tons; Mitsui has 20% stake)