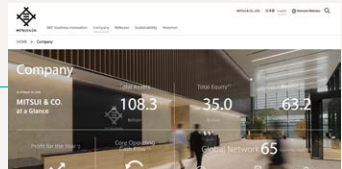
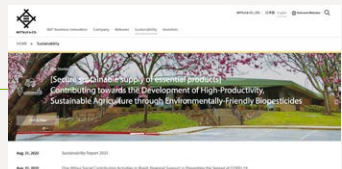


Our Information Systems

This integrated report summarizes relevant information with a particular focus on factors that impact Mitsui's corporate value. In addition to this report, the Company publishes various communication tools for Mitsui's stakeholders (please refer to the end of this report for details on reports issued by the Company).

Integrated Report 2020	Purpose	Corporate Site
P.14 Mitsui's Corporate Culture P.32 Mitsui's Collective Impact P.24 Corporate Management Philosophy P.132 Mitsui & Co. Group Conduct Guidelines	I would like to know more about Mitsui's corporate philosophy, management vision, and corporate culture, as these make up the foundation for management decision-making.	 <p>Company https://www.mitsui.com/jp/en/company/index.html</p> <ul style="list-style-type: none"> • Top Message • Corporate Mission, Vision, Values • Organization • Major Subsidiaries & Associated Companies • History
P.26 Megatrends and Business Environment P.27 Materiality	I would like to know more about management issues as well as the social issues that Mitsui identifies as business risks and opportunities.	 <p>Sustainability https://www.mitsui.com/jp/en/sustainability/index.html</p> <ul style="list-style-type: none"> • Message from the Chairperson of the Sustainability Committee • Sustainability at Mitsui & Co. • Mitsui & Co.'s Materiality • Sustainability Report • ESG Related Policies and Data
P34-37 Track Record of Challenge & Innovation P.38 A Business Model That Maximizes Our Comprehensive Strength P.65-73 Medium-term Management Plan 2023—"Transform and Grow"	I would like to know more about the drivers that give Mitsui its competitiveness.	
P.44 Sustainability Management—Tackling Climate Change through Our Businesses P.50 Human Resources Strategy for a Pool of Diverse Professionals P.116 An Organization with Integrity P.27 Materiality P.65-73 Medium-term Management Plan 2023—"Transform and Grow"	I would like to know more about ESG issues that impact the sustainability of Mitsui's business model.	
P.118 Human Rights and Supply Chain Management P.119 Stakeholder Engagement	I would like to know more about the relationship Mitsui has with its major stakeholders.	
P.4 Mitsui's Value Creation P.12-29 Continuous Value Creation P.30-53 Strategic Edge	I would like to know more about Mitsui's strategies for realizing a sustainable business model through its businesses.	 <p>Investors https://www.mitsui.com/jp/en/ir/index.html</p> <ul style="list-style-type: none"> • Financial Results • Mitsui & Co. Investor Day • Medium-term Management Plan • Business Model • Corporate Governance • Risk Factors • IR Library (Securities Reports, Business Reports, etc.) • IR Meetings
P.42 Indicators We Focus on in Our Financial Strategies P.65-73 Medium-term Management Plan 2023—"Transform and Grow"	I would like to know more about the KPIs Mitsui uses to measure the results of each strategy.	
P.76 Results by Operating Segment P.78-91 Segment Strategies P.70-73 Strategic Focus P.74 Initiatives in Digital Fields	I would like to know more about Mitsui's earnings structure.	
P.114 Global Group Risk Management P.100-111 Mitsui's Corporate Governance	I would like to know more about Mitsui's governance, which guides a corporation on a path to improving corporate value in a sustainable manner.	