
Publication of an Integrated Report

In 2004, Mitsui systematically and clearly set forth in writing the implicit values it shares as common knowledge, and issued its “Mission, Vision and Values” (see page 002). To “strive to contribute to the creation of a future where the aspirations of the people can be fulfilled,” set in Mitsui’s Mission, in 2015 we defined Five Material Issues (Materiality) as the important issues for our management to address (see pages 014–016). Meanwhile, in the same year, the United Nations adopted the Sustainable Development Goals (SDGs), which lay out 17 goals and 169 targets to end poverty, protect the planet, and ensure prosperity for all by 2030, and clearly underline the priority issues on a global basis and ideal visions for the future.

As a trading company, we possess various functions and develop a broad range of businesses in diverse countries and regions around the world. As our Materiality has strong association with the SDGs, we believe that we can make wide-ranging contributions to society through our businesses. Our diverse human resources leverage our comprehensive strengths and global network and continuously pursue industrial solutions to social issues.

Since 2012, we have published the Annual Report with a view to an integrated report. The Annual Reports have introduced Mitsui’s value creation process that is aimed at improving our corporate value continuously, our CSR activities contributing to society through our business, and so on.

We consider it important to send a clearer message from a long-term and comprehensive perspective about the unchanging approach of Mitsui’s management and each employee, pursuing sustainable development for both the society and us continuously, with the aim of creating a future where all aspirations can be fulfilled. Accordingly, we have renewed it as Integrated Report from the fiscal year ending March 2019.

Looking ahead, we will continue to do our utmost to ensure that the Integrated Report serves as an effective communication tool that positively contributes to constructive dialogue with our stakeholders. To do so, we will strive to improve the clarity of this report based on the valued feedback we receive from our stakeholders.

In the process, we referred to “the International Integrated Reporting Framework” propounded by International Integrated Reporting Council (IIRC) and “the Guidance for Collaborative Value Creation” formulated by Ministry of Economy, Trade and Industry, in addition to other frameworks. In the course of preparing this report, we have worked closely with each of our internal departments to provide a summary of our holistic perspective on the Group as a whole. Through these means, I can say with confidence that this report was created in an honest and sincere manner.

September 2018

Masami Iijima

Representative Director and Chairman of the Board of Directors
Chairman of the Governance Committee



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Editorial Policy

Recently, there has been growing interest in the United Nations' "Sustainable Development Goals" (SDGs) and in "Environmental, Social, and Governance" (ESG) investments. In this environment, we believe it is important to clearly convey the sustainable nature of Mitsui's businesses and the potential for corporate value growth over the medium to long term through explanations of the business risks and opportunities we identify as well as the strategies and initiatives we are pursuing to address them. To this end, we have decided to turn our conventional annual report into an integrated report. We hope that this report can help further our stakeholders' understanding of a general trading company's business model, which is said to be difficult to comprehend, in addition to the competitiveness of Mitsui.

This integrated report was completed with reference to the following guidelines:

- GRI (Global Reporting Initiative), *Sustainability Reporting Standard*
- Ministry of the Environment, Japan, *Environmental Accounting Guidelines 2005*
- ISO 26000 (*Guidance on social responsibility*)
- IIRC (International Integrated Reporting Council), *International Integrated Reporting Framework*
- Ministry of Economy, Trade and Industry, Japan, *Guidance for Integrated Corporate Disclosure and Company-Investor Dialogues for Collaborative Value Creation*



About Reports Issued by the Company

This integrated report summarizes relevant information with a particular focus on factors that impact Mitsui's corporate value. In addition to this report, the Company publishes various communication tools for Mitsui's stakeholders.

Reports	Contents	Media		
		Booklet	PDF	HTML
Integrated Report (This booklet) [1]	For details, please see "CONTENTS" on page 003.			
Sustainability Report [2]	The Company publishes a sustainability report for Mitsui's multi-stakeholders. Published annually, the <i>Sustainability Report</i> contains detailed non-financial information. <i>Sustainability Report 2018</i> was issued in August 2018.			
Annual Securities Report [3]	The Annual Securities Report is prepared pursuant to Article 24, Section 1 of the Financial Instruments and Exchange Act and is required to be submitted to the Kanto Finance Bureau. Please refer to this report for more detailed financial information. It is issued in late June of each year.			
Corporate Governance Report	In accordance with Japan's Corporate Governance Code, the Company publishes a Corporate Governance Report that provides details on Mitsui's basic corporate governance approach and structure. The Company is also required to submit this report to the Tokyo Stock Exchange. Please refer to the PDF link for more detailed information related to Mitsui's organizational design, operational status, and evaluation of Board of Director effectiveness.			

As used in this report, "the Company" is used to refer to Mitsui & Co., Ltd. (Mitsui Bussan Kabushiki Kaisha), while "Mitsui," "the Companies," "the Group," "we," "us," and "our" are used to indicate Mitsui & Co., Ltd. and affiliated companies, unless otherwise understood from the context.

