2nd Quarter Financial Results Year Ending March 2016



November 9, 2015 Mitsui & Co., Ltd.

A Cautionary Note on Forward-Looking Statements:

This material contains statements (including figures) regarding Mitsui & Co., Ltd. ("Mitsui")'s corporate strategies, objectives, and views of future developments that are forward-looking in nature and are not simply reiterations of historical facts. These statements are presented to inform stakeholders of the views of Mitsui's management but should not be relied on solely in making investment and other decisions. You should be aware that a number of important risk factors could lead to outcomes that differ materially from those presented in such forward-looking statements. These include, but are not limited to, (i) change in economic conditions that may lead to unforeseen developments in markets for products handled by Mitsui, (ii) fluctuations in currency exchange rates that may cause unexpected deterioration in the value of transactions, (iii) adverse political developments that may create unavoidable delays or postponement of transactions and projects, (iv) changes in laws, regulations, or policies in any of the countries where Mitsui conducts its operations that may affect Mitsui's ability to fulfill its commitments, and (v) significant changes in the competitive environment. In the course of its operations, Mitsui adopts measures to control these and other types of risks, but this does not constitute a guarantee that such measures will be effective.

Operating Environment for 6-month Period Ended Sep/2015

• Global: Scenario of recovery driven by United States(US) continued unabated, yet overall growth was slow. This trend was linked to a greater than expected slowdown in Chinese economy.

<u>US</u>: Economy continued to expand due to steadily improving employment, gradual recovery in the housing market and other upbeat fundamentals.

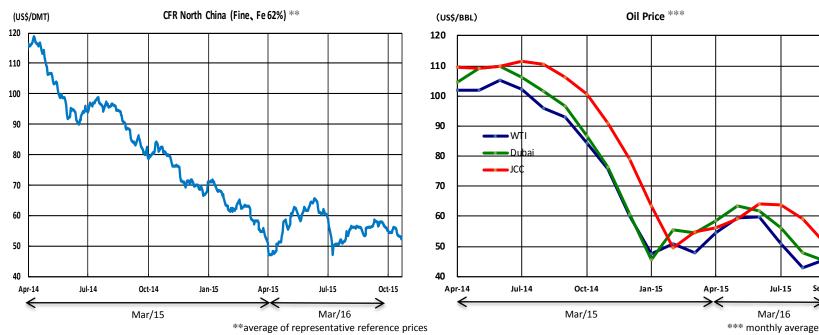
<u>Japan</u>: Despite positive factors in the form of an upbeat environment for employment and incomes, economy stalled overall. This was due to weakening exports stemming from slowing demand in China, coupled with bearish developments in personal consumption.

<u>Europe</u>: Due to depreciation in euro currency underpinned by quantitative easing measures, along with lower crude oil prices, economy picked up moderately despite a recurrence of problems in Greece causing disturbance.

<u>China</u>: Economy continued to lose steam, hampered by debt problems facing the nation's local governments, adjustments in production to reduce excess capacity, sluggish personal consumption against a backdrop of sliding share prices, along with a situation where local governments have been taking a cautious approach toward executing public works projects in the face of the government's anti-corruption campaign.

Other emerging countries: Economic disparities have been taking shape driven by factors that include connectivity of such countries with Chinese economy, their reliance on resource exports, their dependence on foreign funds and extent to which they have made progress in implementing structural reforms.

- ◆ Iron ore price* remained soft against a backdrop of the slowing Chinese economy, trading mainly in the range of US\$50-60 per ton.
- ◆ Oil price remained at around the level of US\$50 per barrel with sluggish growth in demand weighing on the upside. * Fe 62% CFR North China

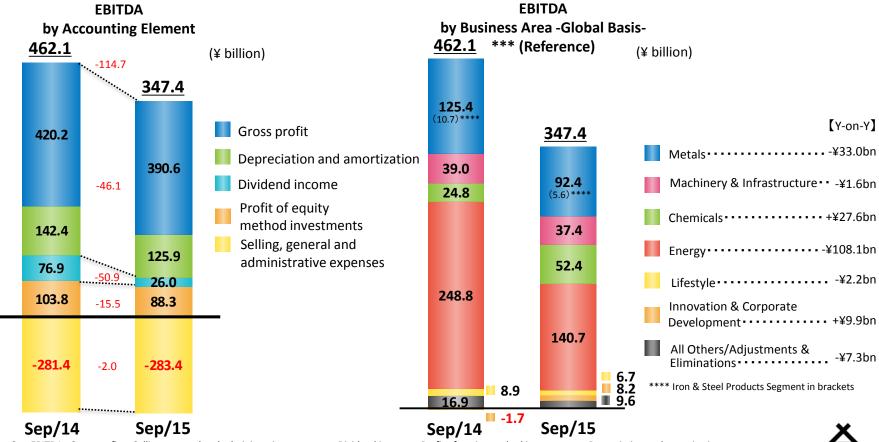


Sep-15

Operating Results for 6-month Period Ended Sep/2015

- ◆EBITDA*: ¥347.4bn (-¥114.7bn from the Previous Period**) (Progress towards full year original forecast of ¥660.0bn at 53%)
- Gross profit (before depreciation and amortization): decline of ¥46.1bn due to lower iron ore, oil and gas prices, which was partially offset by large increase at Chemicals, mainly due to strong methionine business in US (Novus)
- Dividend income: decline of ¥50.9bn mainly due to lower dividends from LNG projects
- <By Business Area -Global Basis-> Metals + Energy: ¥233.1bn (-¥141.1bn)

Others : ¥114.3bn (+¥26.4bn : Chemicals +¥27.6bn,etc.)



^{*} EBITDA: Gross profit + Selling, general and administrative expenses + Dividend income + Profit of equity method investments + Depreciation and amortization may not match with the total of items due to rounding off.



^{**} In this presentation material, "Previous Period" means the 6-month period ended Sep 30, 2014

^{***} Global basis by business area, including all overseas operations

Operating Results for 6-month Period Ended Sep/2015

◆ Profit for the Period* ¥130.6bn: -¥92.1bn from the Previous Period (Progress towards full year original forecast of ¥240.0bn at 54%)

◆ Y-on-Y change by Business Area (Sep/2014 vs. Sep/2015)

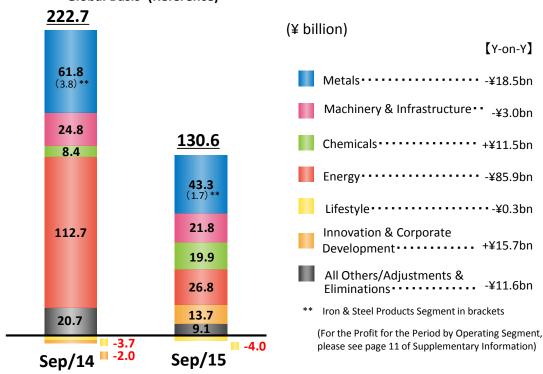
Energy (Profit for the Period ¥26.8bn)
 -¥85.9bn (Lower prices despite lower cost)
 Metals (¥43.3bn)
 -¥18.5bn (Lower prices despite lower cost)

• Innovation & Corporate Development (¥13.7bn) : +¥15.7bn (Gain on valuation of fair value on shares

related with Hutchison China MediTech)

• Chemicals (¥19.9bn) : +¥11.5bn (Strong performance of Novus)

Profit for the Period by Business Area -Global Basis- (Reference)





^{*}In this presentation material, "Profit for the Period" means "profit for the period attributable to owners of the parent" for the 6-month period ended September 30, 2015. COPYRIGHT © MITSUI & CO., LTD. ALL RIGHTS RESERVED.

Revised Forecast for the Year Ending Mar/2016

◆ EBITDA ¥660.0bn / Profit for the Year*¥240.0bn (unchanged from full year original forecast)

◆ Revised forecast by Business Area and major factors

 Chemicals : +¥16.0bn Novus

Gain on valuation of fair value on shares (FVTPL) Innovation & Corporate Development : +¥16.0bn

: -¥25.0bn Multigrain Lifestyle

: -¥7.0bn Oil and gas prices Energy

Profit for the Year by Business Area -Global Basis- (Reference) 240.0 240.0 (¥ billion) [Revised] 71.0 72.0 (9.0) ** Machinery & Infrastructure -- -¥6.0bn (16.0) ** Chemicals +¥16.0bn 130.6 54.0 60.0 Lifestyle···--¥25.0bn 43.3 (1.7)* Innovation & Corporate 38.0 22.0 Development +¥16.0bn 21.8 All Others/Adjustments & 19.9 Eliminations +¥7.0bn 56.0 49.0 26.8 ** Iron & Steel Products Segment in brackets 19.0 23.0 13.7 **3.0** (Revised Forecast by Operating Segment, please see page 13 **4.0** 91 11.0 of Supplementary Information) -4.0 -2.0 **Sep/15 Mar/16 Mar/16**

Revised

Forecast



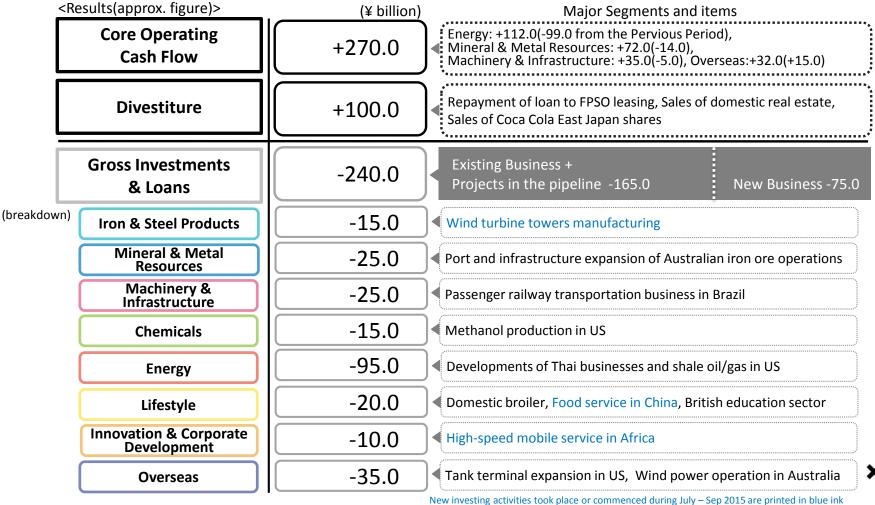
Original



Result

Cash Flow Allocation for 6-month Period Ended Sep/2015

- ◆ Core operating cash flow was approx. ¥270.0bn. We maintained our stable cash generation capacity despite of lower oil, gas and iron ore prices.
- ◆ Divestiture was approx. ¥100.0bn, steady implementation of asset recycling. The cash inflow combined with core operating cash flow was approx. ¥370.0bn.
- ◆ Investments and loans were approx. ¥240.0bn, mainly for "Existing Business" and "Projects in the pipeline".

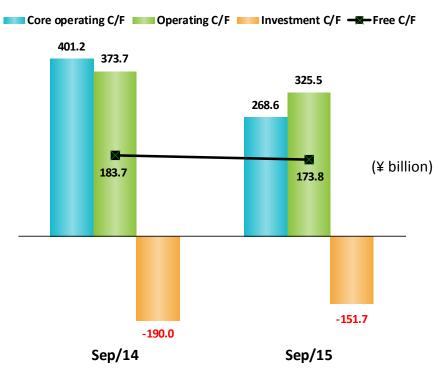


Cash Flows & Balance Sheets

Cash Flows

• Core operating cash flow *: ¥268.6bn (-¥132.6bn from the Previous Period)

Free cash flow : ¥173.8bn (-¥9.9bn)



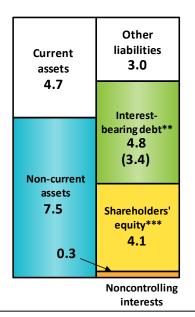
(6 months period)

Balance Sheets

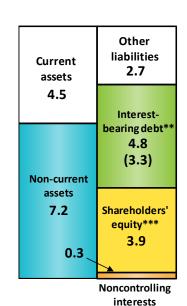
Mar/15

Sep/15

(¥ trillion)



Total assets	¥12.2
Shareholders' equity ***	¥4.1
Net DER	0.82x



Total assets ¥11.7 Shareholders' equity *** ¥3.9 Net DER 0.84x

<Major factors in movements in Shareholder's equity (-¥193.2bn from end of Mar/2015)>

Profit for the Period : +¥130.6bn
 Foreign currency translation adjustments : -¥182.9bn
 Financial assets measured at FVTOCI : -¥98.2bn

Dividend paymentOthers: -\div 57.4bn+\div 14.7bn

^{***} In this presentation material, "Shareholders' equity" means " total equity attributable to owners of the parent."

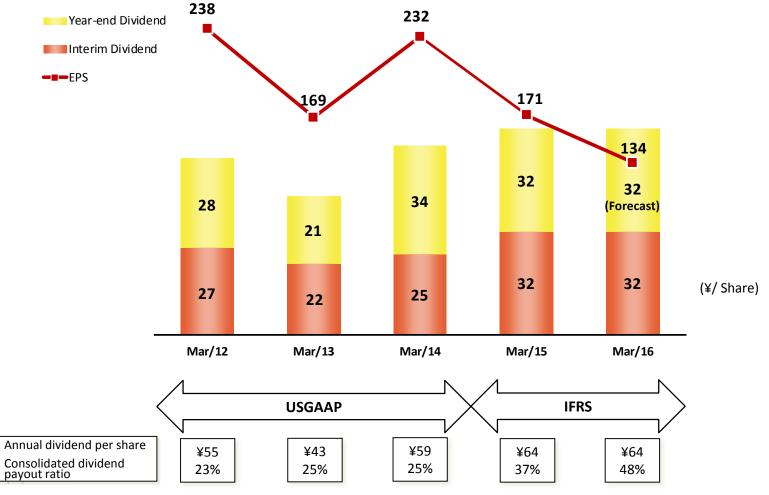


^{*} Core operating C/F = Operating C/F - C/F from increase/decrease in working capital

^{**} Figures in brackets in interest-bearing debt are "net interest-bearing debt", which is interest-bearing debt minus cash and cash equivalents and time deposits.

Annual Dividend for the Year Ending Mar/2016

- ◆ Envisaged annual dividend is ¥64 per share, taking into consideration EBITDA, core operating cash flow as well as stability and continuity of amount of dividend payments, on the assumption that profit for the Year Ending Mar/16 will be ¥240bn (envisaged annual dividend will be the same amount as the Year Ended Mar/15 and consolidated dividend payout ratio will be 48%).
- ◆ Interim dividend is ¥32/share.





Progress in implementing earning growth during 1st Half

- ◆ Enhancing earning base in North America which maintained steady economic growth
- ◆ Strategically transforming business models in Chemicals
- ◆ Strategic initiatives (Chemicals and Lifestyle) for strengthening one of the Key Strategic Domains "Food and Agriculture"
- ◆ Responding to changing circumstances and strategic recycling
- ◆ Progress in combined reinforcement of three key strengths: reserves, output and production cost (Energy and Mineral Resources)

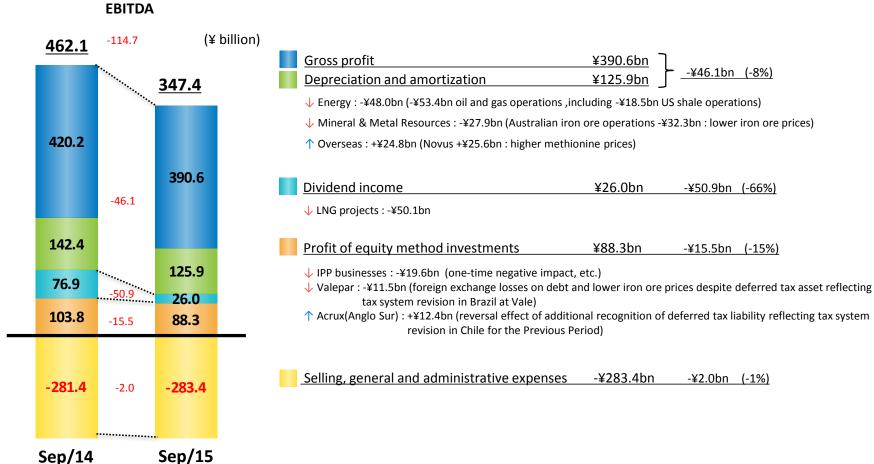
	Chemicals	Lifestyle	Machinery & Infrastructure	Energy	Mineral & Metal Resources
North America	Methanol (commercial production) Chloroprene Rubber (acquisition) Bio-Succinic Acid (commercial production) Tank Terminal (expansion) Methionine (expansion review) Exit of Chlor-Alkali (agreement)	Non-GMO Grain Origination (participation) Food Technology (venture investment)	Truck Leasing (profit contribution)	Cameron LNG (construction)	
South America	Exit of Bio-Ethanol (agreement)	Expand Atlantic Salmon (agreement to investment)	Expand Gas Distribution (agreement to share acquisition) VLI (profit contribution)		
Australia				Browse LNG (basic design)	Iron ore/ infrastructure (completion)
Mozambique				Mozambique LNG (FID preparation)	Coal/infrastructure (construction)



Supplementary Information

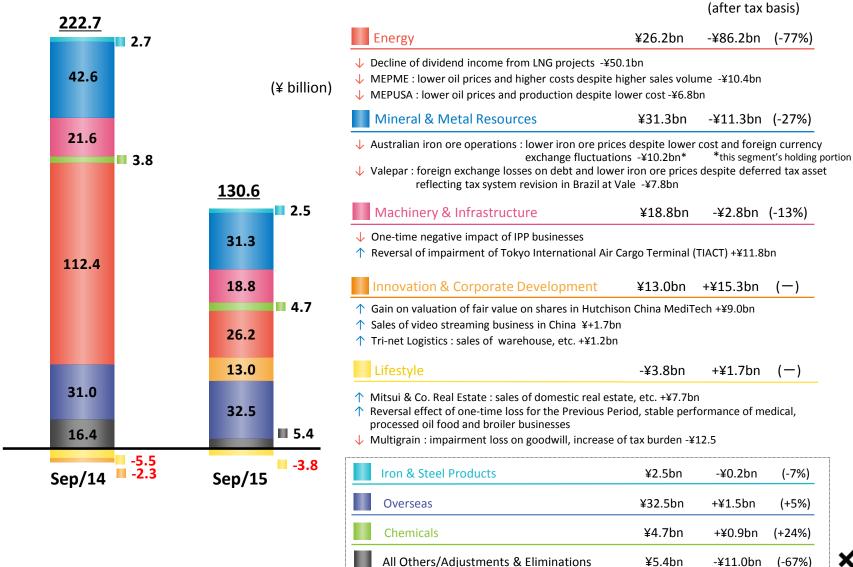


Y-on-Y Change in EBITDA for 6-month Period (Sep/2014 vs. Sep/2015)



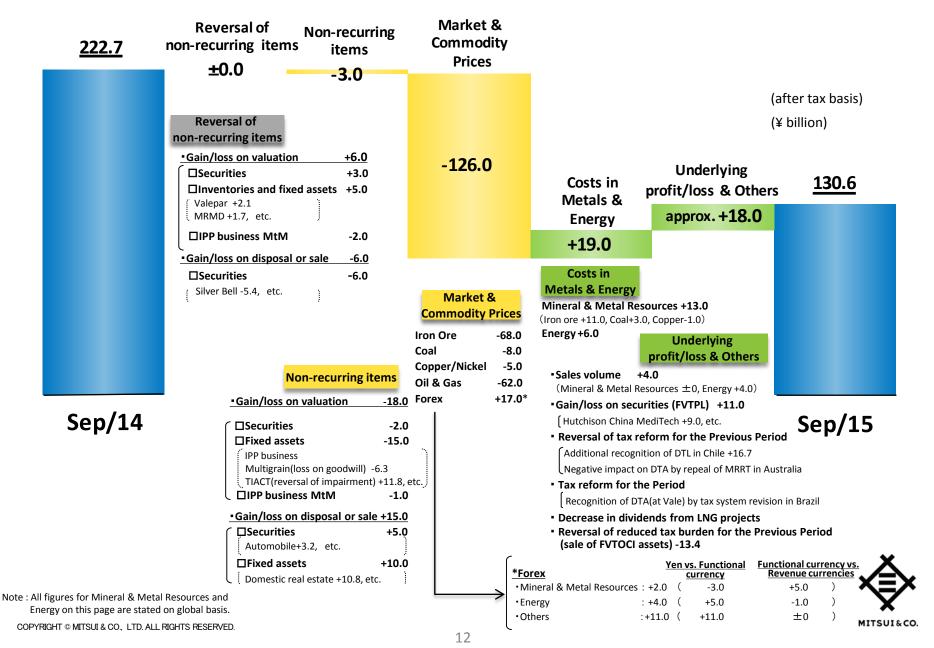


Y-on-Y Change in Profit for the Period by Operating Segment (Sep/2014 vs. Sep/2015)



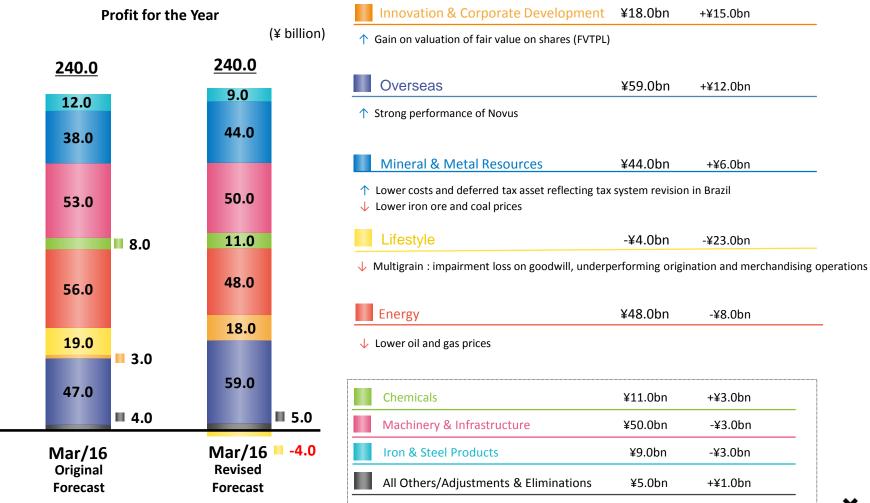
↓ Reversal effect of reduced tax burden for the Previous Period (sales of FVTOCI assets) -¥13.4bn

Breakdown of Y-on-Y Change in Profit for the Period (Sep/2014 vs. Sep/2015)



Revised Forecast for the Year Ending Mar/2016 by Operating Segment

(after tax basis)





Appendix



Assumptions and Sensitivities for the Year Ending Mar/2016 Forecast

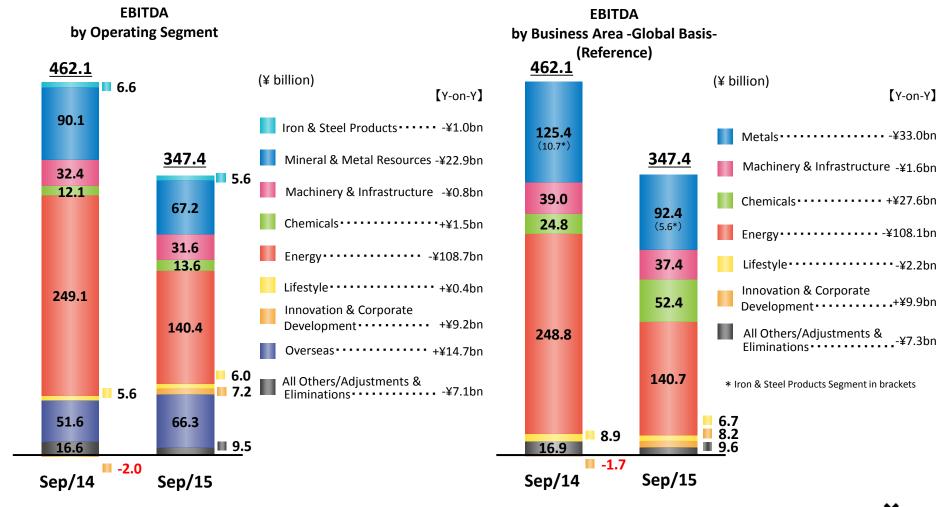
Estimated effect on profit for the Year Ending Mar/2016 (Announced in May 2015)			Year Ending Mar/2016 (Original Forecast) (Announced in May 2015)	Year Ending Mar/2016 1H (Result)	Year Ending Mar/2016 2H (Assumption)	Forcast for Mar/2016 (Ave. of 1H & 2H) (Announced in Nov 2015)
Commodity Price	Crude Oil / JCC	¥2.7 bn (US\$1/bbl)	63	58.96	56	57
	Crude Oil / Consolidated(*1)	¥2.7 bii (0331/bbi)	63	60	57	58
	U.S. Natural Gas (*2)	¥0.8 bn (US\$0.1/mmBtu)	3.65	2.78(*3)	3.00(*4)	2.89
	Iron Ore	¥3.0 bn (US\$1/ton)	(*5)	53(*6)	(*5)	(*5)
	Copper	¥1.0 bn (US\$100/ton)	6,000	5,934(*7)	5,700	5,817
Exchange Rate(*8)	USD	¥1.8 bn (¥1/USD)	120.00	121.73	120.00	120.86
	AUD	¥0.8 bn (¥1/AUD)	95.00	90.90	85.00	87.95
	BRL	¥0.3 bn (¥1/BRL)	40.00	36.46	30.00	33.23

- (*1) Oil price trend is reflected in profit for the year with a 0-6 month time lag, and Consolidated oil price is calculated on such basis. For the Year Ending Mar/2016: 4-6 month time lag: 34%, 1-3 month time lag: 38%, without lag: 28%
- (*2) US shale gas are not all sold at Henry Hub (HH) linked prices. Therefore the sensitivity does not represent the direct impact of HH movement, but rather the impact from the movement of weighted average gas sales price.
- (*3) Daily average of settlement price for prompt month Henry Hub Natural Gas Futures contracts reported by NYMEX Year Ending Mar/2016 1H(Result): January 2015 June 2015.
- (*4) For natural gas sold in the US on HH linked prices, the assumed price used is US\$3.00/mmBtu.
- (*5) We refrain from disclosing the iron ore price assumptions.
- (*6) Daily average of representative reference prices (Fine, Fe 62% CFR North China) Year Ending Mar/2016 1H(Result): April 2015 September 2015.
- (*7) Average of LME cash settlement price Year Ending Mar/2016 1H(Result): January 2015 - June 2015.
- (*8) Impact of currency fluctuation on profit for the year of overseas subsidiaries and equity accounted investees (denomination in functional currency) against JPY.

 Depreciation of JPY has the effect of increasing the profit for the year through the conversion of profit for the year of overseas subsidiaries and associated companies (denomination in functional currency) into JPY. Impact of currency fluctuation between their functional currencies against revenue currencies and exchange hedging are not included.

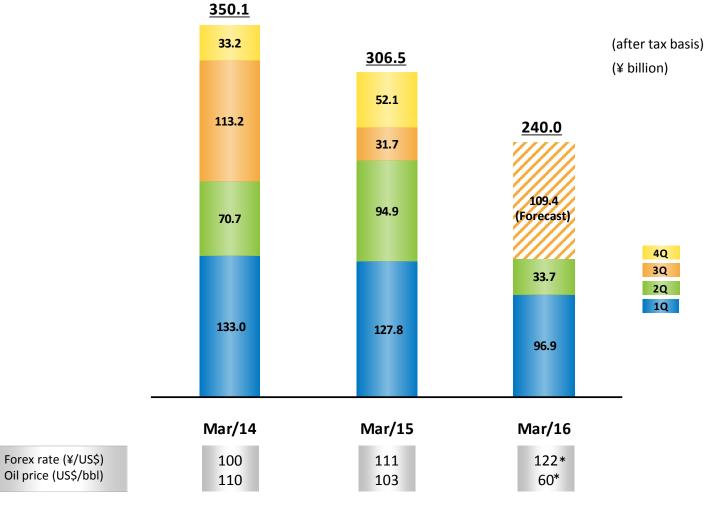


Y-on-Y Change in EBITDA for 6-month Period Ended (Sep/2014 vs. Sep/2015)





Quarterly Profit Results



 $^{^{}st}$ Average of 6-month period ended September 30, 2015



Iron Ore Spot Prices*



* Average of representative reference prices



Equity Share of Delivery (results)

	NA /2045	NA /2046	NA /2046	NA /2046				
	Mar/2015 1Q	Mar/2015 2Q	Mar/2015 3Q	Mar/2015 4Q	Mar/2015 Total	Mar/2016 1Q	Mar/2016 2Q	Mar/2016 Total
		,	,	,		,		
Iron Ore (Mt)	13.2	13.8	13.9	13.9	54.8	13.4	14.3	27.7
MIOD	7.9	8.0	8.1	7.4	31.4	7.5	7.9	15.4
MII	1.9	1.9	1.9	2.0	7.7	2.2	2.3	4.5
Vale*	3.4	3.8	3.9	4.5	15.6	3.7	4.2	7.9
Coal (Mt)**	2.9	3.2	3.4	3.0	12.6***	3.2	3.3	6.5
мсн	2.3	2.5	2.3	2.3	9.4	2.7	2.9	5.6
BMC*	0.4	0.4	0.5	0.4	1.7	0.4	0.5	0.9
Coking Coal	2.1	2.0	2.0	1.9	8.0	2.1	2.4	4.5
Thermal Coal	0.6	0.9	1.0	0.8	3.1	1.0	1.0	2.0
Copper (Kt)*/**	29.1	25.7	26.2	27.0	108.1	25.4	28.3	53.7

^{* 1}Q: Result of Jan-Mar, 2Q: Result of Apr-Jun, 3Q: Result of Jul-Sep, 4Q: Result of Oct-Dec

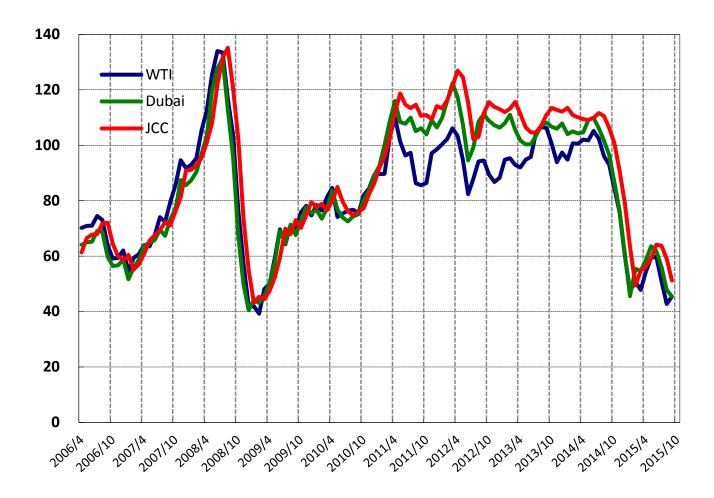


^{**} Including 5% equity share of Vale

^{***} Revised in August 2015 (12.3→12.6)
Figures may not add up due to rounding.

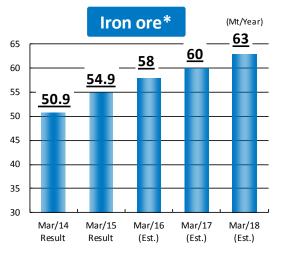
Oil Prices

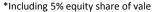
US\$/BBL

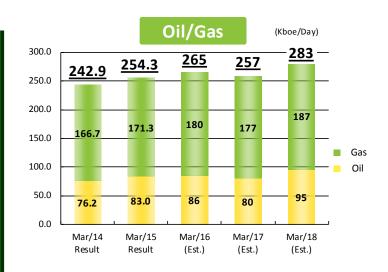


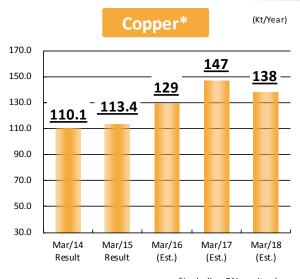


Equity Share of Production (announced in May 2015)

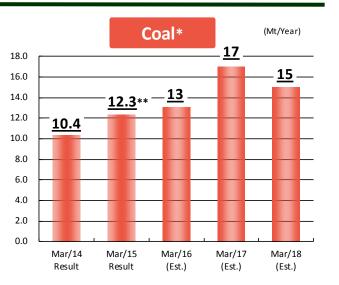








*Including 5% equity share of vale

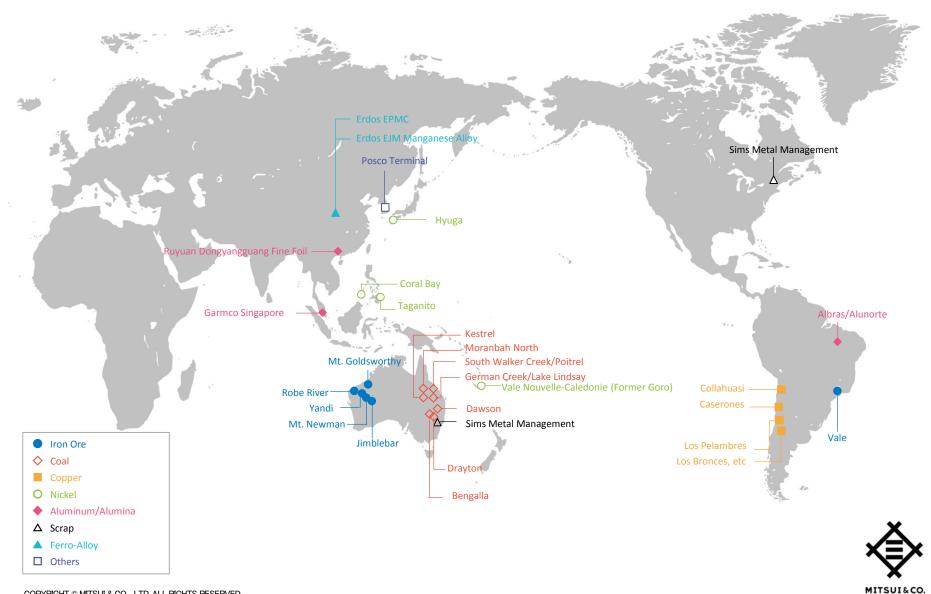


*Including 5% equity share of vale from FY Mar/2015

**Revised in August 2015 (12.9→12.3)

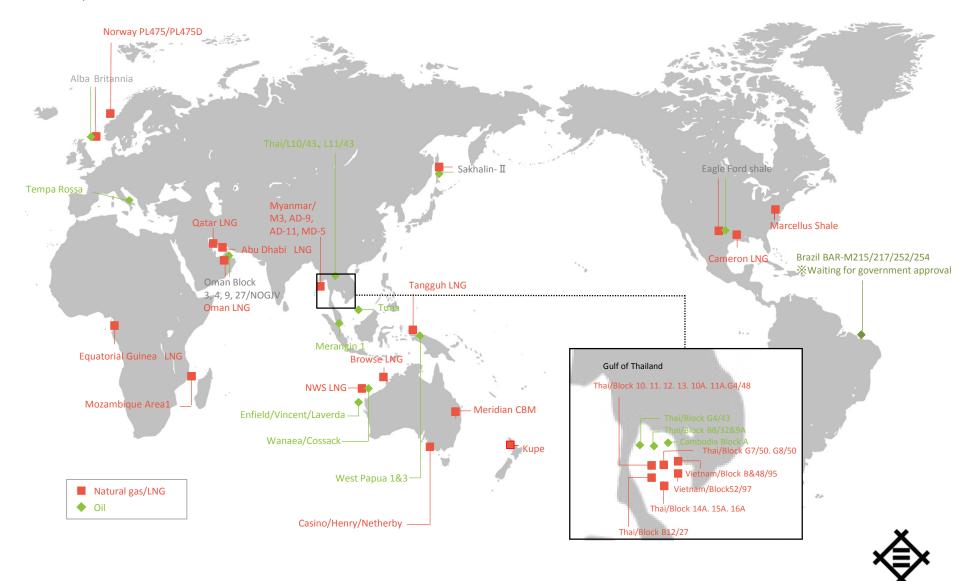


Major Projects in Mineral & Metal Resources Business



MITSUI&CO.

Upstream Midstream Assets in Energy Business



Upstream • Midstream Assets (Natural Gas/LNG/Oil)

As of September 30, 2015

Natural

gas/LNG



Australia: Laverda*1 and 29 other permits
(MEPAU)

New Zealand: PEP50119 and PEP54863

(MEPAU)

Thailand: Block L10/43, G7/50 (MOECO)

Vietnam: Blocks B&48/95, 52/97*1 (MOECO)

Cambodia: Block A (MOECO) **Indonesia**: Merangin I, Tuna,

West Papua I /Ⅲ (MOECO)

Myanmar: M3, AD-9, AD-11, MD-5 (MOECO)

Brazil: BAR M215/217/252/254

★Waiting for government approval

Norway: PL475/475D (MOGN)

USA: Marcellus Shale

(MEPUSA) *2

Eagle Ford Shale (MEPTX)*2

Cameron LNG

(Investment subsidiary) (MITUSA)

Australia: Meridian CBM

(MEPAU)*2

Browse LNG

 $\textbf{Mozambique} : \mathsf{Area1}^{*1}$

(MEPMOZ)
Thailand: G8/50 (MOECO)

Russia: Sakhalin II LNG (Sakhalin Energy)

Australia: NWS LNG (JAL-MIMI),

Casino/Henry/Netherby, Meridian CBM (MEPAU)

New Zealand: Kupe (MEPAU)

Thailand: Blocks 10.11.12.13.10A.11A.G4/48, Block B12/27,

Blocks 14A.15A.16A, Blocks B8/32&9A, Block G4/43 (MOECO)

Indonesia: Tangguh LNG (KG Berau/KG Wiriagar)

USA: Marcellus Shale (MEPUSA)
Eagle Ford Shale (MEPTX)

Qatar: Qatargas 1 LNG (MILNED)
Qatargas 3 LNG (MITLI)

Oman: NOGJV (MEPME)
Oman LNG (MITLI)

Abu Dhabi: Abu Dhabi LNG (MITLI)

Equatorial Guinea: Equatorial Guinea LNG(MITLI)

United Kingdom: Britannia (MEPUK)

USA: Eagle Ford Shale

 $(MEPTX)^{*2}$

Italy: Tempa Rossa (MEPIT)

Russia: Sakhalin II (Sakhalin Energy)
Australia: Wanaea Cossack (JAL-MIMI),

Enfield, Vincent (MEPAU)

Thailand: Blocks 10.11.12.13.10A.11A.G4/48,

Blocks 8/32&9A, Block G4/43, L11/43 (MOECO)

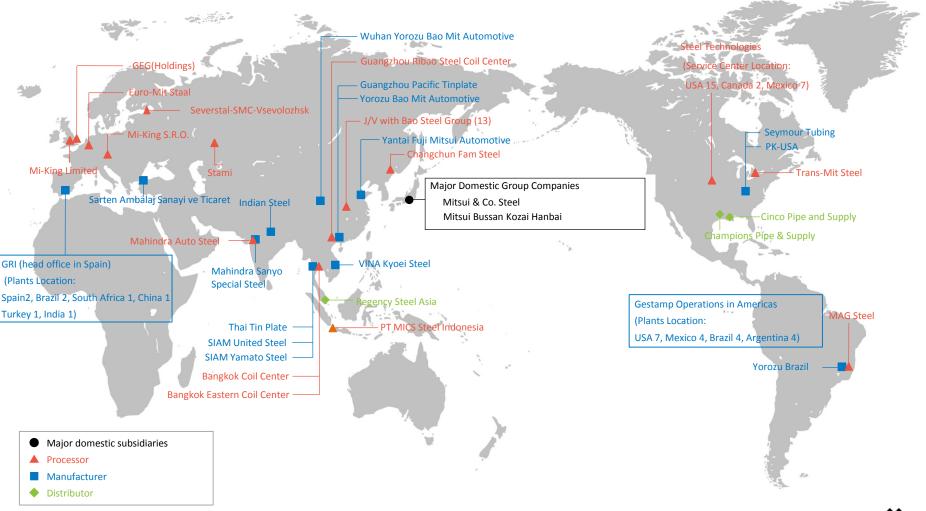
Oman: Blocks 3, 4, 9, 27 (MEPME)
USA: Eagle Ford Shale (MEPTX)

United Kingdom: Alba, Britannia(MEPUK)



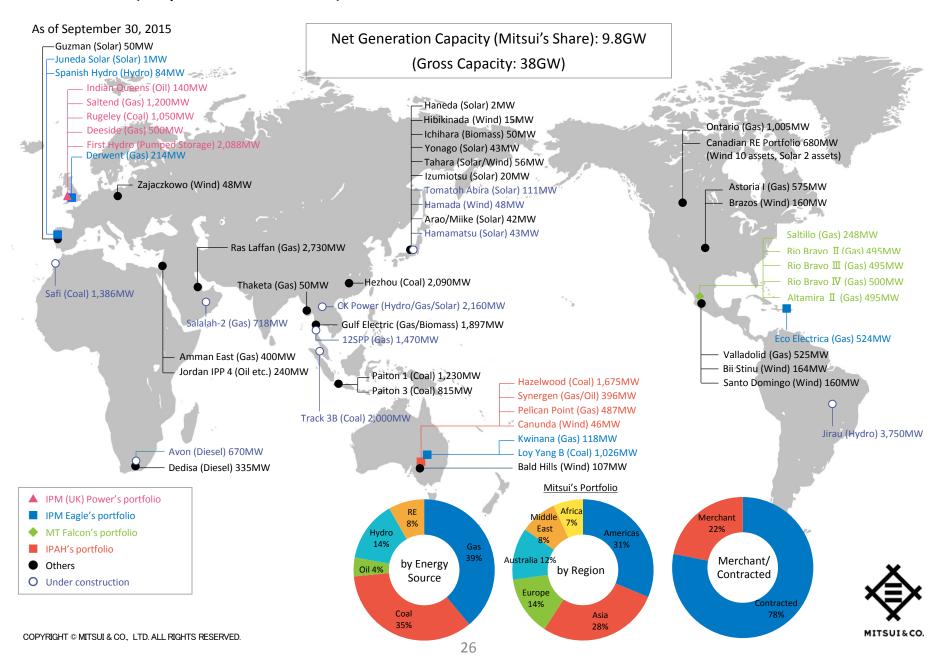
^{*1} Proved undeveloped *2 Partly in production

Portfolio of Investments in Steel Products Business

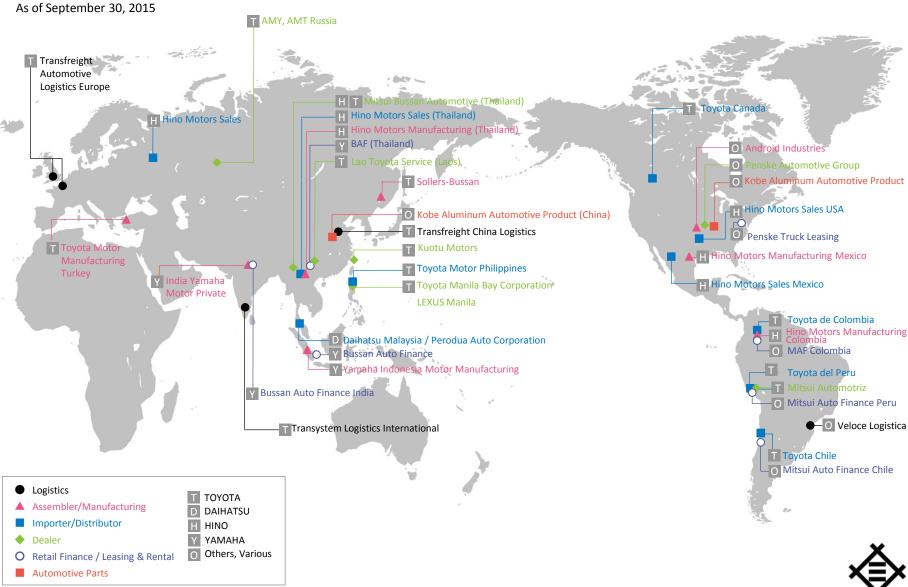




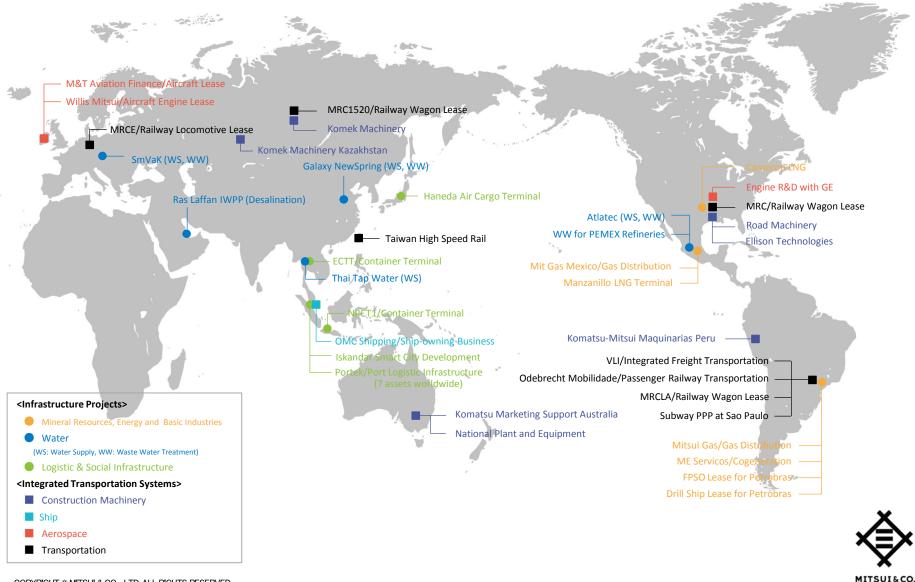
Portfolio of IPP (Independent Power Producer) Business



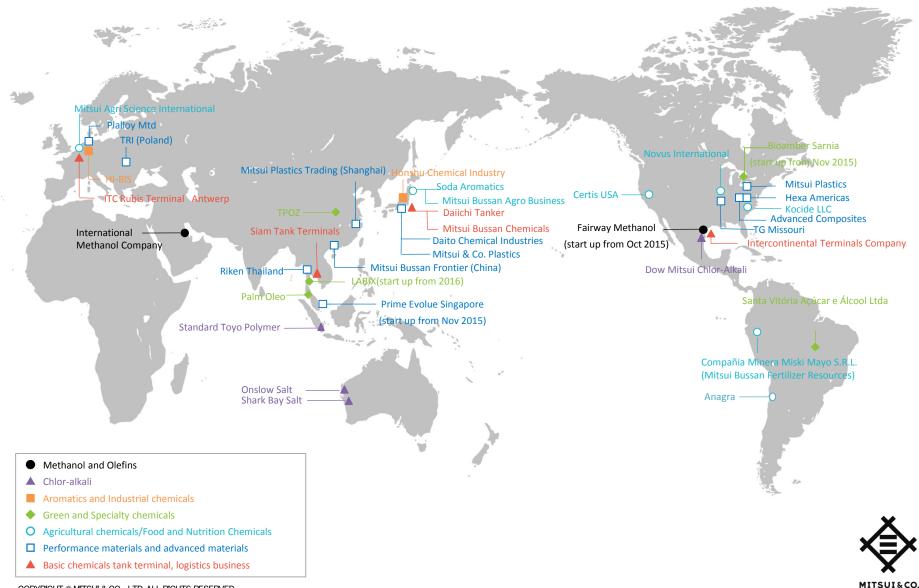
Portfolio of Automotive-Related Business



Other Major Machinery & Infrastructure Business

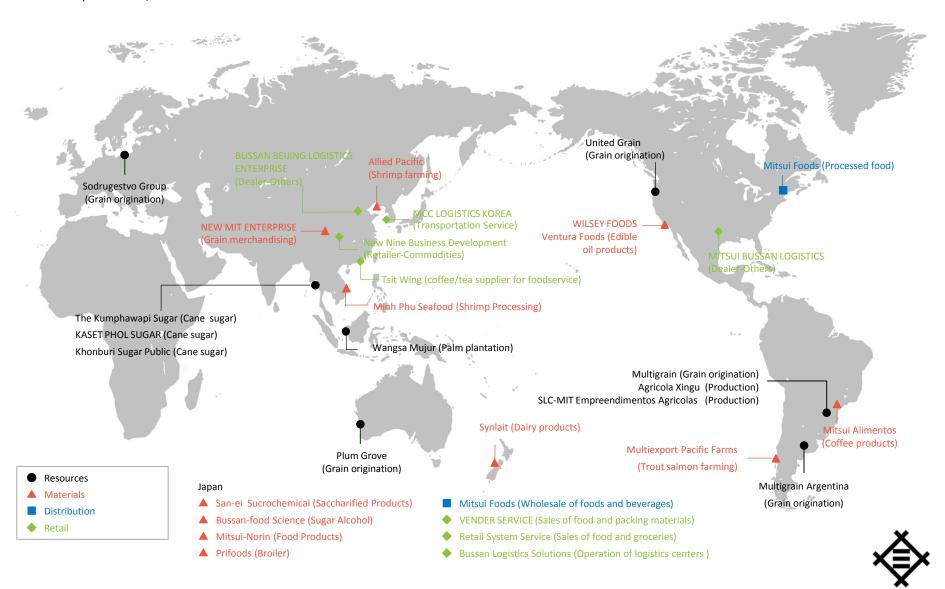


Major Investments in Chemical Business

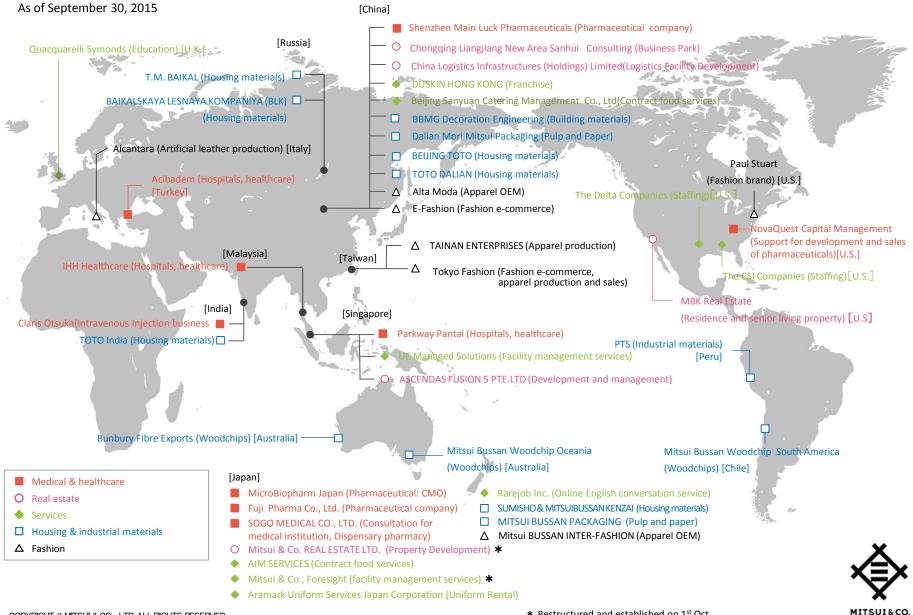


MITSUI&CO

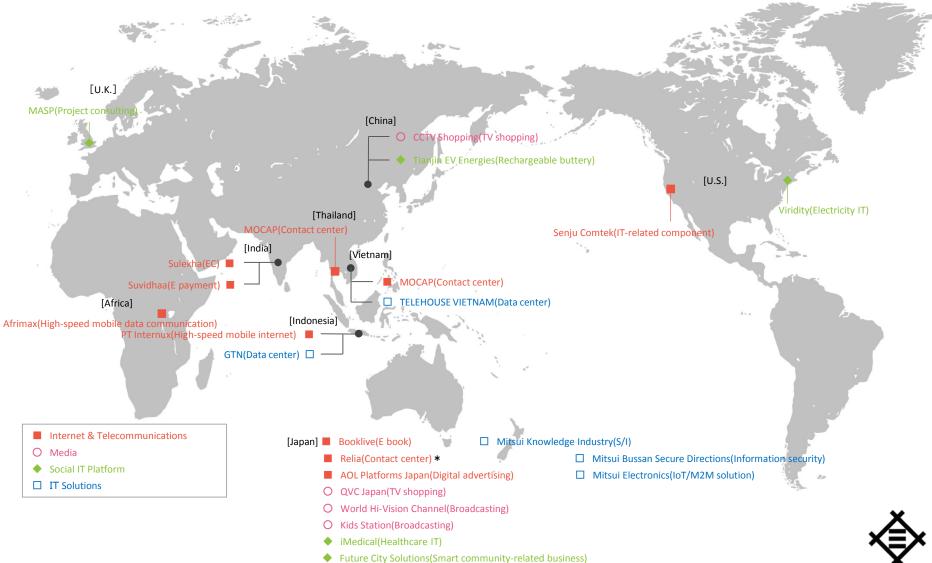
Major Investments in Food Resources and Food Products & Services Business



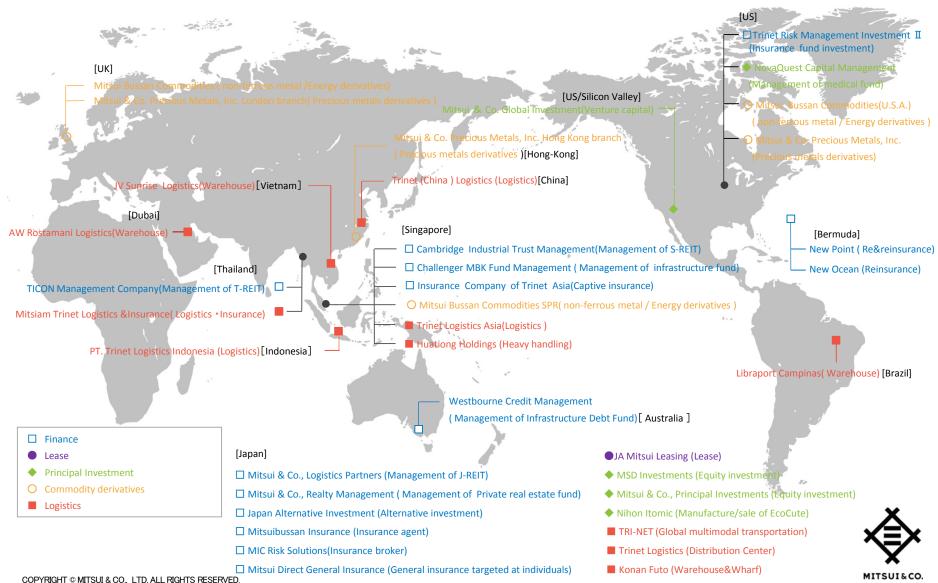
Major Investments in Consumer Service Business



Major Investments in ICT Business



Major Investments in Corporate Development Business



360° business innovation.

