Translation of the Extraordinary Report

1. Reasons for Filing of the Extraordinary Report

As the resolutions were made for the proposals at the 107th Ordinary General Meeting of Shareholders dated June 17, 2026 (the "Meeting"), Mitsui & Co., Ltd. (the "Company") hereby submits this Extraordinary Report in accordance with Article 24-5, Paragraph 4 of the Financial Instruments and Exchange Act of Japan and Article 19, Paragraph 2, Item 9-2 of the Cabinet Office Ordinance on Disclosure of Corporate Affairs.

2. Matters Reported

(1) Date of the Meeting

June 17, 2026

(2) Matters for Resolution

Item 1: Distribution of Surplus

(1) Type of Dividend Payment

Cash

(2) Matters Relating to the Dividend Payment and the Total Amount Distributed to Shareholders

Payment of 60 yen per share of common stock, for a total amount of 170,857,704,660 yen

An interim dividend of 55 yen per share of common stock was paid in December 2025, which would result in a full-year dividend of 115 yen per share of common stock.

(3) Date the Distribution of Surplus Will Become Effective

June 18, 2026

Item 2: Election of Twelve (12) Directors

To elect the following persons as Directors:

Tatsuo Yasunaga, Kenichi Hori, Kazumasa Nakai, Tetsuya Fukuda, Makoto Tanaka, Masaya Inamuro, Samuel Walsh, Takeshi Uchiyamada, Masako Egawa, Fujiyo Ishiguro, Sarah L. Casanova, and Jessica Tan Soon Neo

Item 3: Election of Two (2) Audit & Supervisory Board Members

To elect the following persons as Audit & Supervisory Board Members:

Tetsuya Shigeta and Yuko Tamai

Item 4: Revision of Remuneration Amount for Directors

To revise the maximum amount of the performance-linked restricted stock-based remuneration for Directors (excluding External Directors) from 600 million yen per year to 1.8 billion yen per year and the maximum amount of the tenure-linked restricted stock-based remuneration for Directors (excluding External Directors) from 1.0 billion yen per year to 3.0 billion yen per year.

(3) The number of votes cast for and against each proposal, and abstention, the requirement for approval of the resolution and the results of the resolution.

Proposal	For	Against	Abstentions	Requirement for approval	Result (Ratio of vote For)
Item 1	22,620,895	19,499	3,835	(Note 1)	Approved (99.22%)
Item 2				(Note 2)	
Tatsuo Yasunaga	22,018,862	620,601	4,900	Ditto	Approved (96.58%)
Kenichi Hori	22,325,686	313,546	5,132	Ditto	Approved (97.93%)
Kazumasa Nakai	22,424,678	214,785	4,904	Ditto	Approved (98.36%)
Tetsuya Fukuda	22,425,112	214,351	4,904	Ditto	Approved (98.36%)
Makoto Tanaka	22,406,208	233,259	4,901	Ditto	Approved (98.28%)
Masaya Inamuro	22,423,695	215,771	4,901	Ditto	Approved (98.36%)
Samuel Walsh	22,506,235	133,191	4,945	Ditto	Approved (98.72%)
Takeshi Uchiyamada	22,117,058	522,408	4,900	Ditto	Approved (97.01%)
Masako Egawa	22,545,187	94,274	4,911	Ditto	Approved (98.89%)
Fujiyo Ishiguro	22,472,422	167,045	4,900	Ditto	Approved (98.57%)
Sarah L. Casanova	22,520,689	118,737	4,946	Ditto	Approved (98.78%)
Jessica Tan Soon Neo	22,546,801	92,660	4,911	Ditto	Approved (98.90%)
Item 3				(Note 2)	
Tetsuya Shigeta	22,312,283	290,663	41,500	Ditto	Approved (97.87%)
Yuko Tamai	22,583,247	56,110	5,091	Ditto	Approved (99.06%)
Item 4	22,362,689	237,614	44,287	(Note 1)	Approved (98.09%)

(Notes) 1. Item 1 and 4 shall be adopted by a majority of the votes of the shareholders present at the Meeting.

2. Item 2 and 3 shall be adopted when shareholders having one-third (1/3) or more of the total voting rights of shareholders entitled to exercise voting rights are present at the Meeting, and when approved by a majority of the votes of the shareholders present at the Meeting.

(4) The reason for not counting a portion of the voting rights of shareholders present at the Meeting

Because the Company confirmed that all of the proposals respectively met the requirement for approval and were approved and resolved lawfully under the Companies Act of Japan by counting the number of the votes exercised by the day immediately preceding the day of the Meeting and a part of the votes of shareholders present at the Meeting, the Company did not count the number of votes which were not able to be confirmed as any of For, Against or Abstentions out of the votes exercised by the shareholders present at the Meeting.

(5) Number of Shareholders present and their votes

Number of shareholders present (including participation in writing or electronically)	136,973 (Number of all shareholders able to exercise votes: 343,632)
Number of votes of shareholders present (including those exercised in writing or electronically)	22,797,926 (Number of votes of all shareholders: 28,449,314)
Percentage of votes exercised	80.135%