# Mitsui Energy Segment



December 2015

Mitsui & Co., Ltd.

Energy Business Unit I & Energy Business Unit II

## Agenda





## 1. Mitsui's Energy Segment

- 2. Mitsui Energy Segment Overview

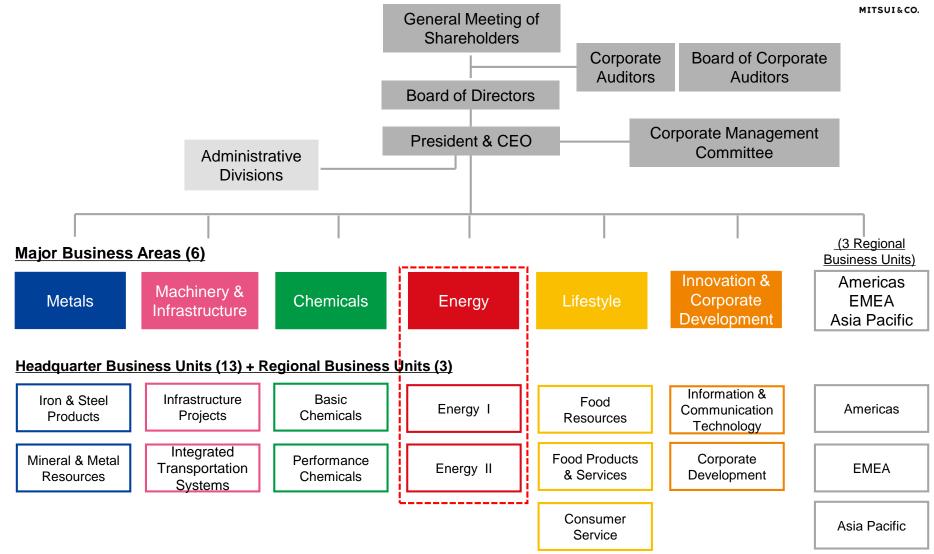
3. Strategy in Each Business Field



4. Project Description

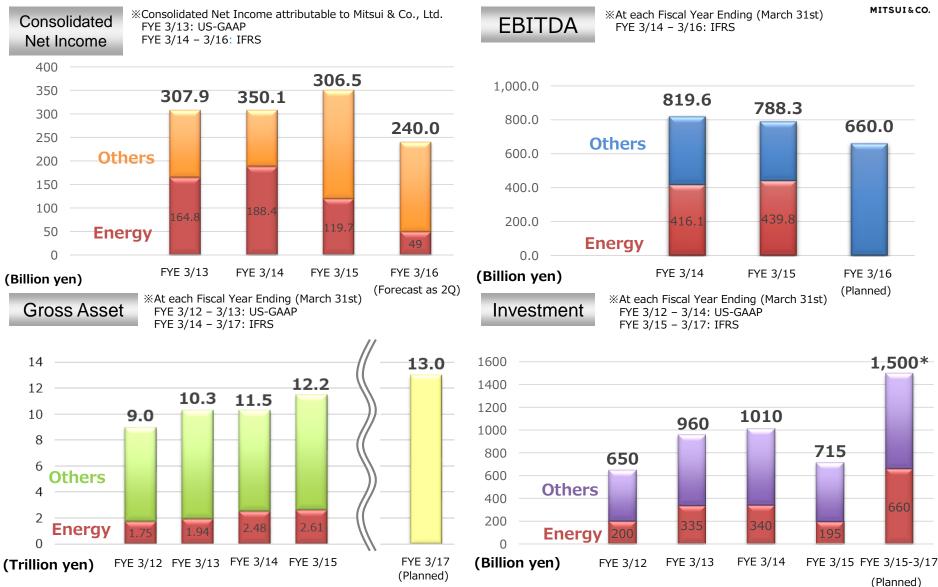
## **Energy Segment in Mitsui**





## Mitsui's Energy Segment





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## **Business Fields and Activities**

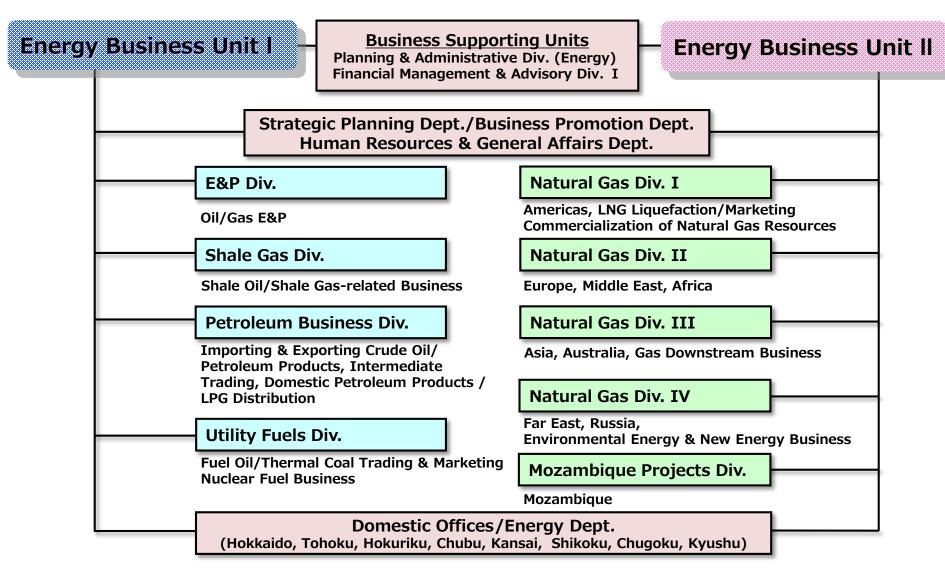


_	Business Fields	<u>Activities</u>	мітѕиї асо. <u>Major Subsidiaries and Affiliates</u>	
	Oil & Gas Upstream (E&P)	Oil & Natural Gas Exploration, Development, Production	MOECO Mitsui E&P Australia (MEPAU) Mitsui E&P Middle East (MEPME) Mitsui E&P USA (MEPUSA) Mitsui E&P Texas (MEPTX) Mitsui E&P UK (MEPUK) Mitsui E&P Italy (MEPIT)	
	Coal Trading & Marketing	Thermal Coal Marketing and Trading		
	Oil Trading & Marketing	Import & Export Crude Oil/ Petroleum Products, Intermediate Trading, Domestic Petroleum Products /LPG Distribution	Mitsui Energy Trading Singapore (METS) ENEOS Globe	
	Nuclear Fuel	Nuclear Fuel Business		
	Gas Trading & Marketing	Trading and Marketing of Pipeline Gas in US	MMGS	
٢			Mitsui & Co. LNG Investment USA (MITUSA)	
7	LNG	Invest & Develop LNG Project, LNG Trading, Commercialization of New Natural Gas Resources	Mitsui & Co. LNG Investment (MITLI) Mitsui Gas Development Qatar (MGDQ) Mitsui Sakhalin Holdings (MSH) Japan Australia LNG (MIMI)	
	Environmental & Next-generation Energy	Next-generation Energy, Bio Fuel, etc.	Mitsui E&P Mozambique Area I (MEPMOZ)	

**Energy** 

## Organization of Energy Business Unit I & II





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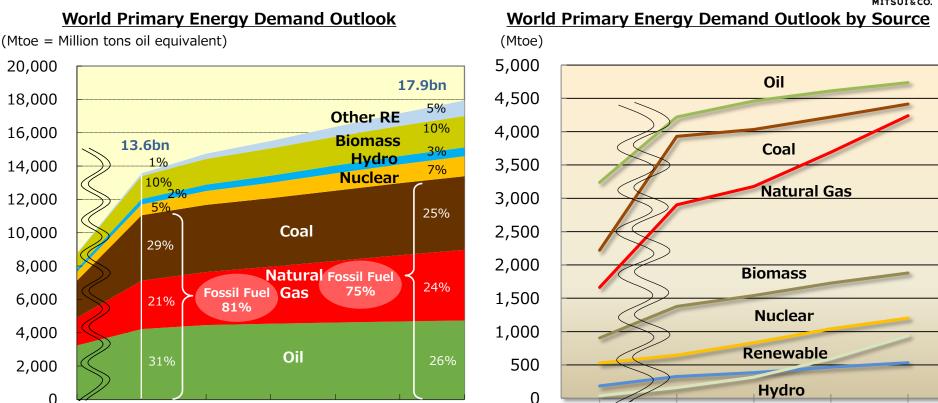
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### Business Environment - Outlook for primary energy demand



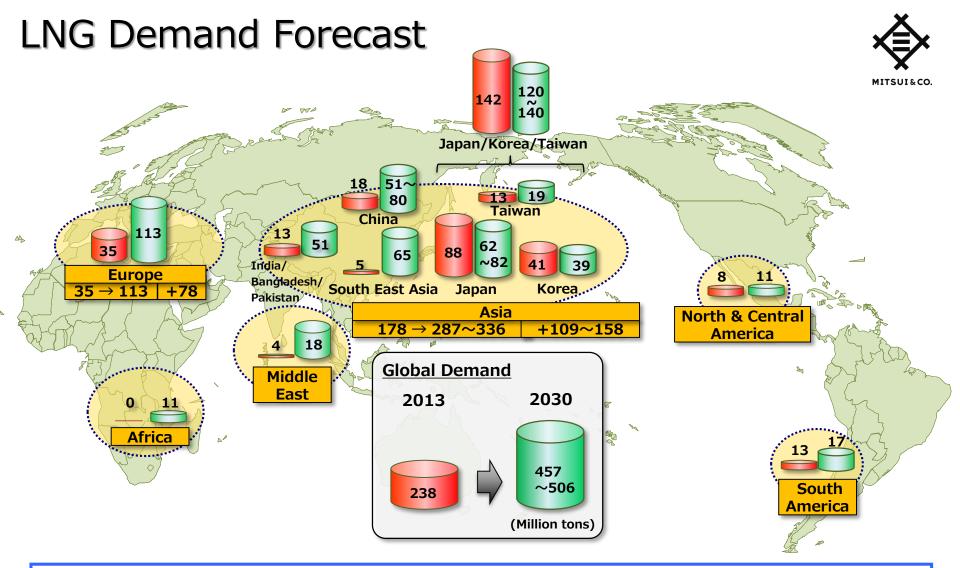


Source: IEA World Energy Outlook2015 (New Policies Scenario)

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 World primary energy demand continues to grow with economic expansion and population increase in developing countries (e.g., China, India).

Fossil fuel loses 6% share in primary energy demand by 2040 (Oil ▲5%, Coal ▲4%, Gas +3%), however still remains to be a major source of primary energy accounting for 75%.



- LNG demand in Japan and Far East, which have been a driver of LNG market, is expected to decrease gradually for the following factors; restart of nuclear power, energy efficiency improvement, introduction of renewable energy, etc.
- World's LNG demand will continue to increase to be driven by the demand increase in China, India, Middle East, South East Asia with the robust growth of economy and population.

### Our Vision



#### **Vision**

- ① Contribute to profit & cash flow through sustainable cash generation capabilities
- 2 Constitute a well-balanced upstream & LNG asset portfolio with adequate size and cost-competitiveness
- 3 Integrate our advanced functions from upstream to downstream
- 4 Horizontal and vertical expansion of value chain as a business platform connecting other business fields

### Initiatives toward achieving our vision

Upstream

**Midstream** 

Downstream

Generation

✓ Continuous replacement of reserves and assets

✓ Optimization & betterment of portfolio

✓ Enhancement of proactive effort by taking advantage of knowledge and experience



Generation of Cash and Profit

✓ Development of new models for commercialization of natural gas

✓ Maximization of value of upstream assets in the US /Development of value chain businesses in the Americas

Further Growth of Sales Capability and Outlet

Enhancement of sales capabilities and demand creation

Preparations of Non-fossil Fuel business

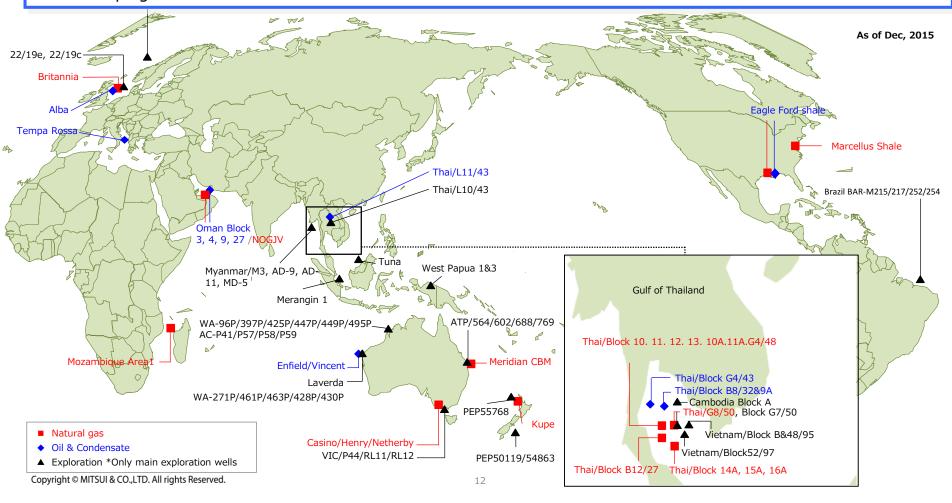
Promotion of non-fossil fuel businesses

## E&P Strategy 1 - Diversify Portfolios and Create Higher Value-



### Grow into an established global E&P player.

- Mitsui's reserves & production volume is at the top of the Japanese trading houses and second among all Japanese companies following INPEX
- Establish a well-balanced portfolio in terms of the developing areas, products, and development phases
- Betterment of portfolio and enhancement of value creation capabilities through proactive involvement in developing our businesses



## E&P Strategy ②





### Mitsui's E&P Portfolio Strategy

### **1** Exploration & Development Phases

#### Asia

**Thialand**: Block L10/43, G7/50, G8/50 **Viet Nam**: Blocks B&48/95, 52/97

Cambodia: Block A

Indonesia: Merangin I, Tuna,

West Papua 1/3

Myanmar: M3, AD-9, AD-11, MD-5

#### Middle East Africa

Mozambique: Area1 Oman: Block 3, 4, 9, 27

#### Oceania

**Australia**: Laverda and 29 other permits

Meridian CBM

New Zealand: PEP50119, PEP54863

#### Europe/America

USA: Marcellus Shale Eagle Ford Shale Italy: Tempa Rossa Norway: PL475/475D UK: 22/19e, 22/19c

Brazil: BAR-M215/217/252/254

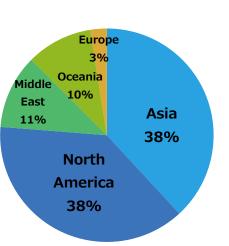
Blue=exploration phase, Black=Development phase

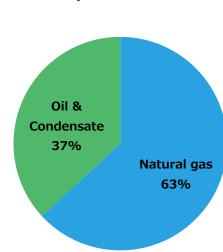
### **2 Production Phase**

#### FYE 3/15 Production volume

(Mitsui's net, without gas for LNG)

### By Region By Production





### **Exploration drilling performance**

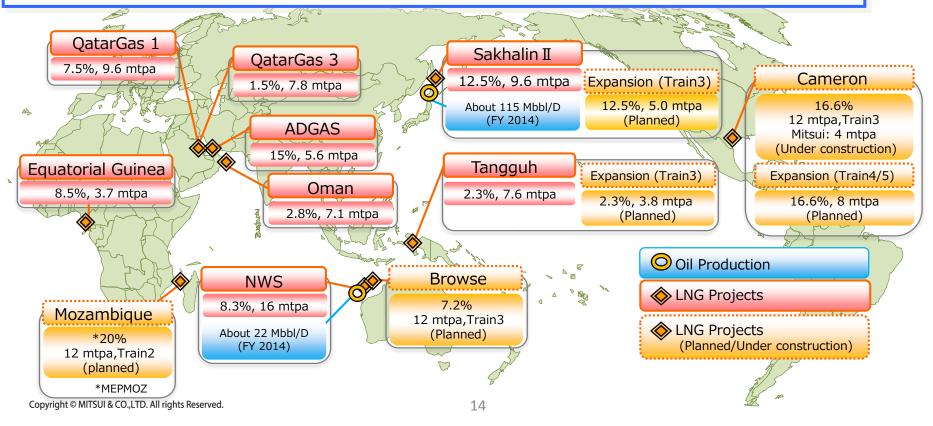
	2010	2011	2012	2013	2014
Number of drilling wells	22	29	35	23	18
POS (%)	55	59	43	78	67
Pure finding cost (\$/BOE)	0.25	1.66	0.33	0.49	_*

## LNG Business Strategy ①-Establish a Diverse Portfolio-



#### Increase the portfolio value by diversifying supply areas & enhancing cost-competitiveness

- MITSUI&CO.
- Since participating in the Abu Dhabi LNG project in the 1970s, Mitsui has entered into the whole spectrum of the LNG value chain production, transportation, and marketing. Mitsui has invested in 8 LNG projects, all of which are in production with efficient management and stable operation.
- In addition to the existing projects, Mitsui is currently promoting new core projects:
  - > Mozambique has a competitive edge given the cost-competitiveness arising from the high quality gas reserves and accessibility to both the Asian and European market.
  - > Browse to promote commercialization of remote gas fields using a brand new technology (Floating LNG) in Australia, which has an established track record as an LNG exporter.
  - > Cameron to develop an LNG supply source with the U.S. gas index and create our own LNG trade flow.



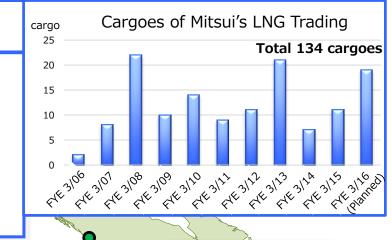
## LNG Business Strategy 2 - Enhance LNG Trading Function -

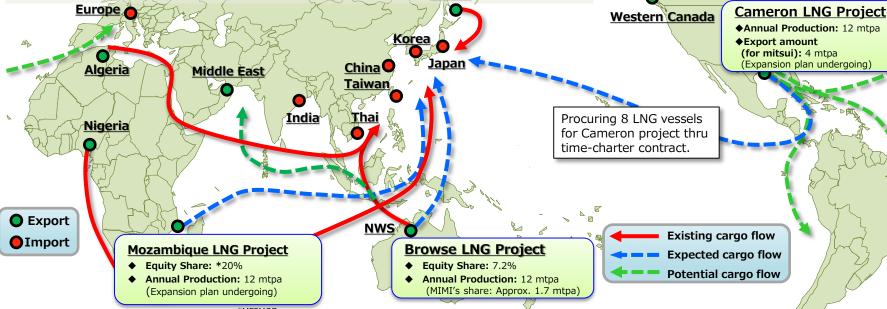


### Provide high added value required by customer (Diversification of supply area and price index, and supply flexibility)

- Establish a stable LNG supply base to Japan and other Asian countries by forming a regionally diverse portfolio, including North America, Asia Pacific, the Middle East, Russia, and Africa
- Offer various price formulae linked with the price of crude oil and natural gas in Europe and America by taking advantage of the LNG supply base all over the world.
- Provide supply flexibility leveraged by Mitsui's own LNG trade flow, which is driven by creating LNG demand in Asia or South America and exploring new customers in Europe or Middle East Asia

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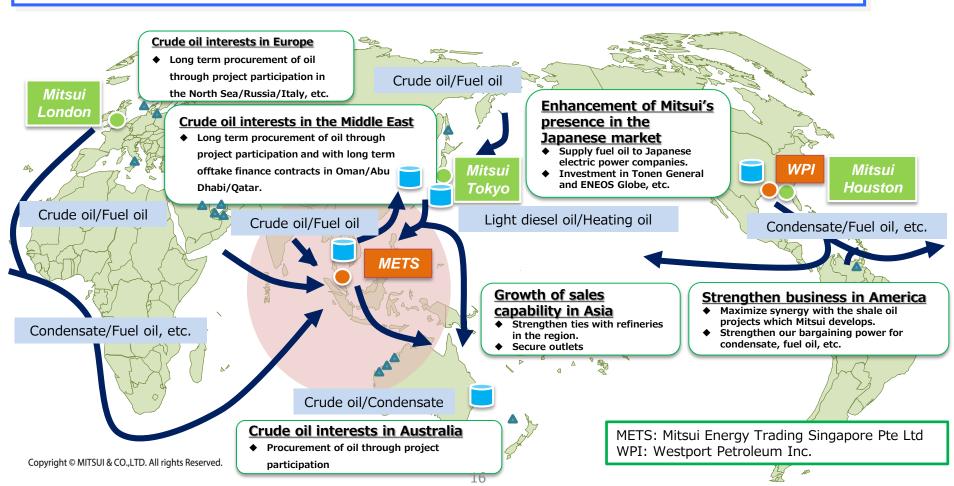
## Oil Trading Business Strategy



### Expand global trading business by utilizing METS as a core platform

Strengthen earning power with competitive procurement of crude oil and petroleum products and expansion of strategic outlets.

- Enhance sales power in Asia (especially in China, India, and Southeast Asia), and expand business to European market.
- Gather and export crude oil/condensate and fuel oil produced in the US.
- Expand global trading platform by the acquisition and utilization of strategic assets such as storage tanks and vessels.

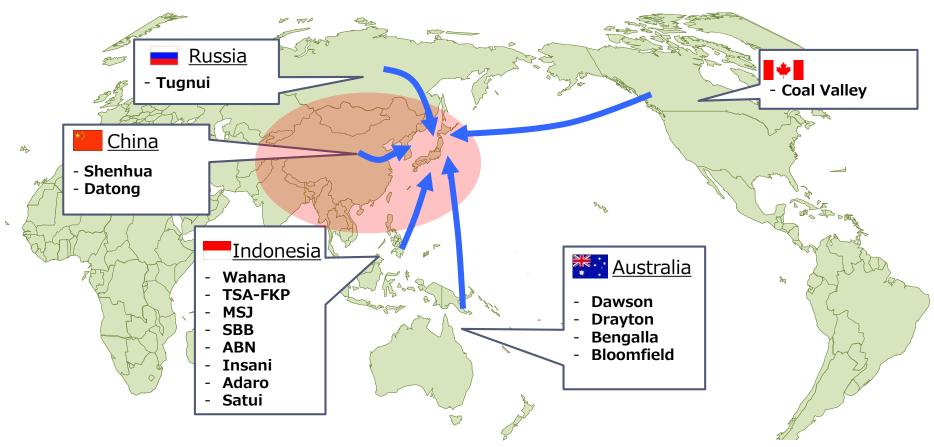


## Thermal Coal Trading Business Strategy



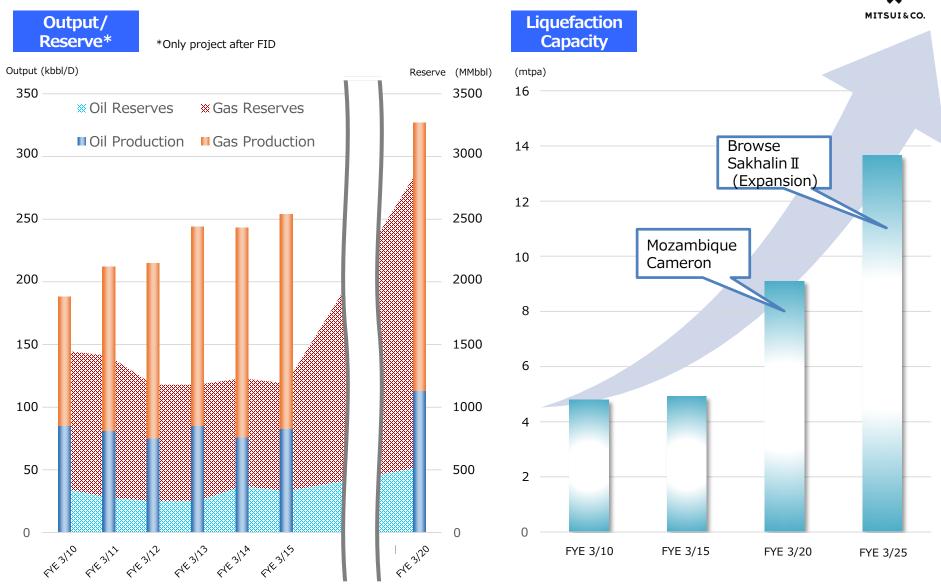
#### Create new value levered by thermal coal trading business in Japan and other Asian countries

- Enhance market presence as a coal trader and build new partnerships with Japanese utilities
- Expand business in the Asian market (third-country trade, etc.)
- Promote trading function



### Oil & Gas equity Share Output, Reserves, Liquefaction Capacity





### **Environment & Next-generation Energy**



- As society's concerns have increased regarding global environmental issues, Mitsui has set an
  objective of actively pursuing industrial solutions that address global warming toward realizing
  a low-carbon society, by strengthening and utilizing its functions and capabilities.
- Mitsui's Energy Segment engages in renewable energy projects such as biofuel and development of next-generation energy such as hydrogen.

#### **Wood Biomass Power Generation Company**

Mitsui is jointly constructing generation facilities in Tomakomai City (Hokkaido prefecture) in order to produce electricity for sale at a fixed price under the Feed-in Tariff Scheme for Renewable Energy. The facility will be fueled by wood chips produced entirely from unused timber from forests in Hokkaido. This business will encourage the maintenance of forest environments while stimulating the development of forestry in Hokkaido and contributing to job creation and regional revitalization.

- Shareholders:
   Mitsui &Co., Ltd. 40%
   Sumitomo Forestry Co., Ltd. 20%
   Hokkaido Gas Co., Ltd. 20%
   IWAKURA CORPORATION 20%
- ➤ Generating Capacity: 5.1MW

(sending end output )

Beginning of Operation: Dec. 2016 (Plan)



#### LanzaTech

Investment in LanzaTech, a company developing technology to convert waste carbon into fuels and chemical products by gas fermentation utilizing its proprietary microbes. LanzaTech is currently working with ArcelorMittal on constructing an ethanol plant utilizing LanzaTech's technology, aiming to start production in mid-2017.

Shareholders:
 Khosla Ventures
 Petronas Technology Ventures
 Primetals Technologies
 Mitsui & Co., Ltd.



#### **Geothermal Energy**

Mitsui Oil Exploration Co., Ltd. (MOECO), Mitsui's subsidiary, has participated in a joint geothermal energy development study in Amemasudake, Hokkaido Prefecture, and the Oyasu, Akita prefecture, from December 2012. From May 2013, MOECO has participated in a joint geothermal energy exploration project at Matsuo Hachimantai, Iwate prefecture, and from September 2013, commenced a joint study on geothermal energy development at Bandaisan in Bandai Asahi National Park in Fukushima prefecture. MOECO will continue further studies to assess feasibility of the said projects.

#### Carbon Capture in Coal Fired Power Stations

The Callide Oxyfuel Project is a joint public-private collaboration initiative by Japan and Australia that aims to establish systems to generate electricity in coal-fired power stations with near zero emissions of CO2 and other atmospheric pollutants, such as SOx, NOx and mercury. A demonstration of the oxyfuel combustion system as part of an integrated oxyfuel combustion and CO2 capture process was successfully completed at the end of February 2015. Engineering and commercial knowledge gained through this trial will be used in feasibility studies by Mitsui and its Japanese partners in Alberta, Canada, aiming at commercialization by 2025.

- Promoter: Oxyfuel Technologies Pty Ltd
- Participant: CS Energy, Australian Coal Association, Glencore, Schlumberger, J-POWER, IHI, Mitsui & Co., Ltd., JCOAL (technical support)

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## Tempa Rossa

### **Project Overview**

- FID: July 2012
- First Production (Planned): End of 2017
- Production (Crude Oil, Planned): Approx. 50,000 BD
- Shareholders:

Total (Operator) 50% Shell 25% **MEPIT** 25%

#### **Notes**

- The onshore oil field in Basilicata, a region in southern Italy.
- Now under construction towards the start of production.
- Secure long-term, cost competitive oil reserves, and replace Mitsui's oil production that will diminish in the long run.

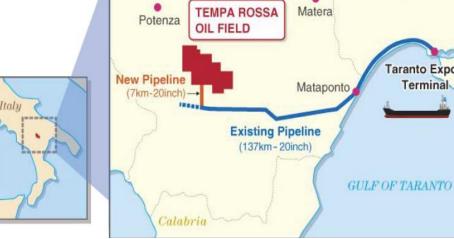




Puglia

Taranto Export

Terminal



Basilicata



## Mozambique LNG Project

### **Project Overview**

- Liquefaction Capacity: 6 mtpa × 2 trains (Phase 1)
   ⇒ Possible expansion up to 10 trains.
- Shareholder composition:

Anadarko (Operator)	26.5%
Mitsui E&P Mozambique	20.0%
ONGC (India) Sole ownership	10.0%
Co-owned with Oil India	10.0%
ENH (Mozambique NOC)	15.0%
Bharat (India)	10.0%
PTTEP (Thailand)	8.5%

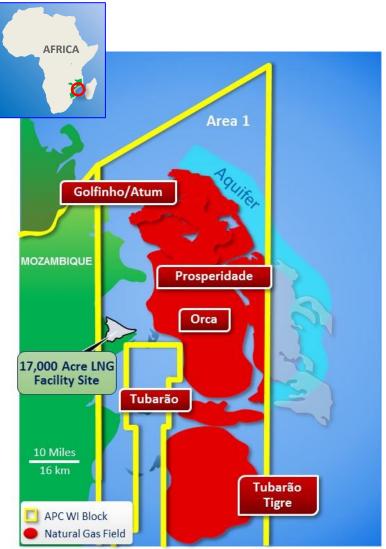
Development area:
 Rovuma Basin Offshore Area 1, Mozambique

#### **Notes**

- EPC: In May 2015, a consortium consisted of CB&I, Chiyoda, and Saipem was selected as EPC contractor.
- Legal: The Decree law which provides fiscal stability to enable large-scale LNG project investment was enacted by the Mozambican government.
- Sales: Key sales and purchase conditions were agreed for more than 8 mtpa.
- Various preparation works for development have progressed steadily and are in the final stage towards development phase. Aim to start production in 2019/2020 and achieve FID as soon as possible.

### <Area1 Block>





Source: Anadarko

## Browse LNG Project



### **Project Overview**

- FID: 2016 second half (Planned)
- Start of operation: After 2020
- LNG production capacity: 12 mtpa (3 trains)
- Operator: Woodside
- Shareholder composition:

 Woodside
 30.7%

 Shell
 27.0%

 BP
 17.3%

MIMI Browse 14.4%

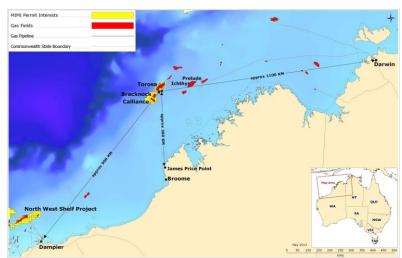
(Mitsui/Mitsubishi JV)

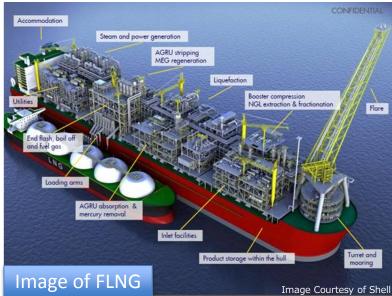
PetroChina 10.6%

 In Sep. 2012, MIMI acquired working interest from Woodside to participate in the project.

#### **Notes**

- Development utilizing Shell's proprietary floating LNG technology.
- In July 2015, FEED started.
- In Aug. 2015, acquired environmental permission from the Ministry of the Environment of Australia.





## Cameron LNG Project

### **Project Overview**

- FID: 6<sup>th</sup> Aug. 2014
- Start of commercial operation: 2018 (Planned)
- Mitsui reserved capacity: 4 mtpa
- Total tolling capacity: 4 mtpa x 3 trains
- Shareholder composition (Cameron LNG):

Sempra LNG 50.2%

Mitsui 16.6%

Mitsubishi-NYK JV 16.6%

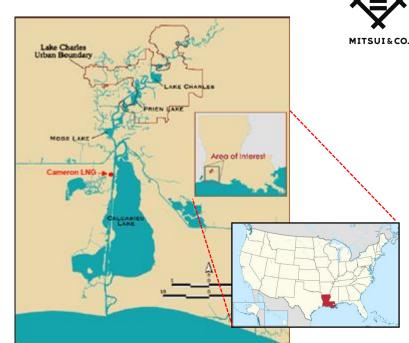
ENGIE 16.6%

Scheme:

Mitsui will supply feed gas to liquefaction facility and sell LNG produced by Cameron LNG.

#### **Notes**

- In Mar. 2014, executed EPC contract with Chiyoda and CB&I JV.
- In June 2014, received FERC order.
- In Sep. 2014, received final DOE export license for non-FTA countries.
- In July 2015, received additional export license for FTA countries (Train 4/5, each 4 mtpa).
- Engineering, procurement, and construction work are in progress aiming to start production in 2018.





### **US Shale Related Business**



\*Intercontinental Terminals Company

### ITC (Petroleum Products terminal)

Capacity: 12.8 mil bbl Ownership: Mitsui 100% Expansion is scheduled to be completed in July 2016.

%Capacity (after expansion):

14.7 mil bbl

#### Marcellus



Production (peak) net to MEPUSA: 360~460 mmcfd (60~77 thousand BOE/D)

#### MMGS, Inc.

Foundation: Mar. 2011

- 1. Marketing of equity gas (Marcellus)
- 2. Supply and sell gas in U.S.
- 3. Support for gas related business in the U.S.

Marcellus



#### **Astoria Gas Power Generation**

Generation capacity: 575 MW

Ownership:

Mitsui 37%, Engie 45%,

Others 18% Start: 2006

### Natural Gas Pipeline

Length: about 100 km

Ownership:

Mitsui 30%, PEMEX 35%, Kinder Morgan 35%

Start of operation:

Sep. 2014

### Lagle For



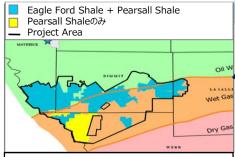
### Cameron LNG

Capacity: 12 mil tons/Y

(Mitsui's capacity: 4 mil tons/Y)

Start: 2018 (planned)

### **Eagle Ford**



Production (peak) net to MEPTX: 26~32 thousand BOE/D

#### **Methanol Production**

Output: 1.3 mil tons/Y

Shareholders:

Mitsui 50%, Celanese 50%

Start: Oct. 2015

#### Methyl Methacrylate (MMA) Monomer

Capacity: 250K tons/Y (planned)

Shareholders:

Mitsui and Mitsubishi Rayon

Start: unsettled

# 360° business innovation.

